#### \*\* PUBLIC DISCLOSURE COPY \*\*

Form **990** 

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

A For the 2015 calendar year, or tax year beginning

and ending

▶ Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

Inspection

В	Check if applicable	C Name of organization			D Employer identifi	cation number				
		THE COMMONITY FOUNDATIO								
	Addres	S HOLLAND/ZEELAND AREA, I	INC.							
	Name change	Doing business as			38-6	095283				
L	Initial return	Number and street (or P.O. box if mail is not deliv		Room/suite	E Telephone numbe	r				
	Final return/	85 EAST 8TH STREET, SUI	TE 110		616-396-6590					
_	termin- ated	City or town, state or province, country, and Z	IP or foreign postal code		<b>G</b> Gross receipts \$ 19,999,930.					
L	Ameno	I HODDWID' HT 43472			H(a) Is this a group return					
	Applic tion pendir		N DEN HERDER		for subordinates	····· — —				
		SAME AS C ABOVE			<b>H(b)</b> Are all subordinates in	ncluded? Yes No				
			(insert no.) 4947(a)(1) (	or 527	•	list. (see instructions)				
		e: ► WWW.CFHZ.ORG			H(c) Group exemptio					
			ociation Other	<b>L</b> Year	of formation: 1951 N	1 State of legal domicile: MI				
P		Summary	mo a	D T 3 M T	TAGETNG DOG	T. T				
9	1	Briefly describe the organization's mission or most s	significant activities: TO CI	KEATE	LASTING POS	T.T.T.A.E.				
Governance		CHANGE. WE WORK TO BUILD A								
ern	2	Check this box 🕨 📖 if the organization discont	· ·		1 1					
હુ	3	Number of voting members of the governing body (F			3	18				
જ	4	Number of independent voting members of the gove				18				
ijes		Total number of individuals employed in calendar ye				<u>8</u> 55				
Activities &		Total number of volunteers (estimate if necessary)								
Ac		Total unrelated business revenue from Part VIII, colu				35,891. 32,997.				
	b	Net unrelated business taxable income from Form 9	90-1, line 34	·····						
		0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Prior Year 5,287,430.	Current Year 8 , 616 , 129 .					
ne	8	Contributions and grants (Part VIII, line 1h)			5,201,430.	0,010,129.				
Revenue	9				1,451,925.	889,530.				
Be	10	Investment income (Part VIII, column (A), lines 3, 4, a			-17,451,925.	-44,787.				
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c,			6,721,896.	9,460,872.				
		Total revenue - add lines 8 through 11 (must equal F			4,222,378.	4,212,267.				
	1	Grants and similar amounts paid (Part IX, column (A)			0.	1,212,207.				
		Benefits paid to or for members (Part IX, column (A),		419,334.	471,980.					
Expenses	15	Salaries, other compensation, employee benefits (Parkly and was (A) limited and the compensation of the co			0.	0.				
)en	loa	Professional fundraising fees (Part IX, column (A), lin	75	0.	0.					
Ä	170	Total fundraising expenses (Part IX, column (D), line			826,559.	598,481.				
	1	Other expenses (Part IX, column (A), lines 11a-11d, Total expenses. Add lines 13-17 (must equal Part IX			5,468,271.	5,282,728.				
		Revenue less expenses. Subtract line 18 from line 1			1,253,625.	4,178,144.				
J.	3	nevertue less experises. Subtract line 16 from line 1	۷		ginning of Current Year	End of Year				
Net Assets or Find Balances	20	Total assets (Part X, line 16)		100	54,408,241.	56,161,825.				
ASS	21	Total liabilities (Part X, line 16)			661,285.	640,381.				
Net,	22	Net assets or fund balances. Subtract line 21 from li	ine 20		53,746,956.	55,521,444.				
P	art II	Signature Block								
Unc	der pena	Ities of perjury, I declare that I have examined this return, ir	ncluding accompanying schedules	s and statem	ents, and to the best of m	y knowledge and belief, it is				
		t, and complete. Declaration of preparer (other than officer)								
Sig	ın	Signature of officer			Date					
He	re	MICHAEL GOORHOUSE, PRES	SIDENT/CEO							
		Type or print name and title								
		* ' '	Preparer's signature		Date Check Check	PTIN				
Pai	d	TINA M. PETERS, CPA			self-employ					
		Firm's name PLANTE & MORAN, P			Firm's EIN ▶	38-1357951				
Use Only Firm's address 2601 CAMBRIDGE CT., SUITE 500										
		AUBURN HILLS, MI			Phone no. 24	8-375-7100				
		RS discuss this return with the preparer shown above				X Yes No				
5320	001 12-1	6-15 LHA For Paperwork Reduction Act Notice	e, see the separate instruction	ons.		Form <b>990</b> (2015)				

	0.1		/D :: :	0 1 1 1 0
4d	Other program	services	(Describe in	Schedule O.

Total program service expenses

including grants of \$

4,741,929.

38-6095283

# Form 990 (2015) HOLLAND / ZEEL Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		х	
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	Х	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			77
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		77	
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			37
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	, , , , , , ,	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	<u>                                    </u>	v	
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			v
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17		16		- 23
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	-17		
10	1c and 8a? If "Yes," complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	10	-2	
-	complete Schedule G, Part III	19		Х

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#### THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA, INC.

Form 990 (2015) HOLLAND / ZEELAND AR
Part IV Checklist of Required Schedules (continued)

			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20</b> b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	.		Х
	Schedule K. If "No", go to line 25a	24a		
		24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	04-		
a	any tax-exempt bonds?  Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c 24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24u		
ZJa	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b		ZJa		
D	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	37	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			v
0.4	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?	,		X
20	If "Yes," complete Schedule N, Part I  Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		
32		32		x
33	Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	52		
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
٠.	Part V, line 1	34		х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	

Form 990 (2015) HOLLAND / ZEELAND AREA , INC .

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V							
			Yes	No				
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 15							
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0							
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming							
	(gambling) winnings to prize winners?	1c	Х					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,							
	filed for the calendar year ending with or within the year covered by this return 2a 8							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х					
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)							
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х					
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b	Х					
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х				
b	If "Yes," enter the name of the foreign country: ▶							
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).							
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X				
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c						
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit							
	any contributions that were not tax deductible as charitable contributions?	6a		Х				
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts							
	were not tax deductible?							
7	Organizations that may receive deductible contributions under section 170(c).							
а								
b	o If "Yes," did the organization notify the donor of the value of the goods or services provided?							
С	c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required							
	to file Form 8282?							
d	If "Yes," indicate the number of Forms 8282 filed during the year			х				
е	e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?							
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X				
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h						
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			77				
	sponsoring organization have excess business holdings at any time during the year?	8		X				
9	Sponsoring organizations maintaining donor advised funds.			37				
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		X				
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b						
10	Section 501(c)(7) organizations. Enter:							
	Initiation fees and capital contributions included on Part VIII, line 12  Cyron yearinta included an Fayr 000 Part VIII, line 10 for public year of slub facilities							
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities							
11	Section 501(c)(12) organizations. Enter:							
	Gross income from members or shareholders 11a							
D	Gross income from other sources (Do not net amounts due or paid to other sources against							
100	amounts due or received from them.)  Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	ıza						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.							
	Is the organization licensed to issue qualified health plans in more than one state?	13a						
а	Note. See the instructions for additional information the organization must report on Schedule O.	ioa						
h	Enter the amount of reserves the organization is required to maintain by the states in which the							
J	organization is licensed to issue qualified health plans							
c	Enter the amount of reserves on hand 13c							
	Did the approximation was in a new manufactor in deep temping and in the temping and	14a		Х				
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		<del></del>				
~								

38-6095283 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI					X			
Sec	tion A. Governing Body and Management								
					Ye	No No			
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		_8					
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.								
b	Enter the number of voting members included in line 1a, above, who are independent	1b		. 8					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	ip with	any other						
	officer, director, trustee, or key employee?			. 2	<u> </u>				
3	Did the organization delegate control over management duties customarily performed by or under the								
	of officers, directors, or trustees, or key employees to a management company or other person? $\dots$					X			
4	$\label{eq:decomposition} \mbox{Did the organization make any significant changes to its governing documents since the prior Form}$					Х			
5	Did the organization become aware during the year of a significant diversion of the organization's as	sets?		. 5	<del> </del>	X			
6	Did the organization have members or stockholders?			. 6	X				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	ppoint	one or						
	more members of the governing body?			. 7a	X				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockho	lders, or			x			
	persons other than the governing body?								
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ar by the	following:		X				
а	a The governing body?								
b	Each committee with authority to act on behalf of the governing body?			. 8b	X				
9									
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		X			
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal R	evenue	Code.)						
					Ye	s No			
10a	Did the organization have local chapters, branches, or affiliates?			. 10	<u>.                                    </u>	<u> </u>			
b	If "Yes," did the organization have written policies and procedures governing the activities of such of	hapters	s, affiliates,						
	and branches to ensure their operations are consistent with the organization's exempt purposes? $$ .			. 10	X				
11a	a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?								
b	<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.								
12a									
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	e to conf	licts?	. 12	, X				
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	∕es," de	scribe						
	in Schedule O how this was done			. 12					
13	Did the organization have a written whistleblower policy?			. 13					
14	Did the organization have a written document retention and destruction policy?			14	X				
15	Did the process for determining compensation of the following persons include a review and approve	al by in	dependent						
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	)							
	The organization's CEO, Executive Director, or top management official				X	<u> </u>			
b	Other officers or key employees of the organization			. 15	<u> </u>	X			
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).								
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment w	ith a						
	taxable entity during the year?			. 16	1	X			
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	ate its p	articipation						
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organic	nization	າ'ຣ						
	exempt status with respect to such arrangements?			. 16	<u> </u>				
Sec	tion C. Disclosure								
17	List the states with which a copy of this Form 990 is required to be filed ▶MI								
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	T (Secti	on 501(c)(3)s onl	y) avail	able				
	for public inspection. Indicate how you made these available. Check all that apply.								
	X Own website Another's website X Upon request Other (explain in Schedule O)								
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, co	onflict o	f interest policy, a	and fina	ıncial				
	statements available to the public during the tax year.								
20	State the name, address, and telephone number of the person who possesses the organization's bo	ooks an	d records: ►						
	MICHAEL GOORHOUSE - 616-396-6590								
	85 EAST 8TH STREET. SUITE 110. HOLLAND. MI 49423								

Form 990 (2015)

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	(C) Position					(D)	(E)	(F)	
Name and Title	Average		not c	heck	more	than		Reportable	Reportable	Estimated
	hours per week					is bot or/trus		compensation from	compensation from related	amount of other
	(list any	ctor						the	organizations	compensation
	hours for	Individual trustee or director	as as			ited		organization	(W-2/1099-MISC)	from the
	related	ustee	Institutional trustee		90	Highest compensated employee		(W-2/1099-MISC)		organization
	organizations below	ual tri	tional		ploye	st com	_			and related organizations
	line)	ndivid	nstitu	Officer	Key employee	lighes	Former			organizations
(1) P. HAANS MULDER	6.00	_			_					
BOARD CHAIR	0.00	Х		х				0.	0.	0.
(2) SCOTT SPOELHOF	2.00									
CHAIR ELECT - AUDIT CHAIR	0.00	Х		Х				0.	0.	0.
(3) JIM BISHOP	2.00									
TREASURER	0.00	Х		Х				0.	0.	0.
(4) JUANITA BOCANEGRA	2.00									
SECRETARY; DISTRIBUTION CHAIR		Х		Х				0.	0.	0 .
(5) SUSAN DEN HERDER	5.00								•	
PAST BOARD CHAIR - GOVERNANCE CHAIR		Х						0.	0.	0
(6) LESLIE BROWN	0.50	,,							0	0
TRUSTEE	0.00	Х						0.	0.	0 .
(7) LORI BUSH		x						0.	0.	0 .
TRUSTEE (8) BRET DOCTER	2.00	Δ						0.	0.	0 .
(8) BRET DOCTER TRUSTEE - PRI CHAIR		X						0.	0.	0 .
(9) MARK HARDER	1.00	^						0.	0.	0 .
TRUSTEE		Х						0.	0.	0
(10) DAVE JANSSEN	0.50							0.0		
TRUSTEE		x						0.	0.	0
(11) ELEANOR LOPEZ	1.00									
TRUSTEE	0.00	Х						0.	0.	0
(12) NANCY MILLER	1.00									
TRUSTEE	0.00	Х						0.	0.	0
(13) JANE PATTERSON	1.00									
TRUSTEE		Х						0.	0.	0 .
(14) ANN QUERY	2.00									
TRUSTEE	0.00	Х						0.	0.	0 .
(15) JUDITH SMITH	2.00	ļ							_	_
TRUSTEE; DEVELOPMENT CHAIR	0.00	Х					_	0.	0.	0 .
(16) MARGARET VAN GROUW	1.00									
TRUSTEE	0.00	X	_	_		_	_	0.	0.	0 .
(17) MASON WESOLEK	0.50	,,							_	•
YOUTH TRUSTEE	0.00	X						0.	0.	0 .

Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	, an	d Hi	ighe	st C	Compensated Employe	es (continued)				
(A)	(B)	(C)					(D)	(E)	ļ		(F)		
Name and title	Average	(do		Pos		ገ e than	one	Reportable	Reportable		Estimated		ed
	hours per	box	, unle	ss pe	erson	is bot or/trus	h an	compensation	compensation		ar	nount	of
	week (list any	_	- Cor un		1	1	1	from	from related			other	
	hours for	irecto						the organization	organization (W-2/1099-MIS			pensa om th	
	related	e or d	tee			sated		(W-2/1099-MISC)	(88-2/1099-1811)	30)		anizat	-
	organizations	ruste	l trus		ee	mben		(** 27 1033 141100)				d relat	
	below	dualt	ıtiona	L	nploy	st co	<u></u>					anizati	
	line)	Individual trustee or director	Institutional trustee	Office r	Key employee	Highest compensated employee	Former						
(18) JIM WIERSMA	2.00				_								
TRUSTEE - INVESTMENT CHAIR	0.00	Х						0.		0.			0.
(19) TABAHN AFRIK	0.50												
YOUTH TRUSTEE - PARTIAL YEAR	0.00	Х						0.		0.			0.
(20) MIKE GOORHOUSE	50.00									_			
PRESIDENT / CEO	0.00			X				111,500.		0.		3,3	00.
										ļ			
											<u> </u>		
										ļ			
					-								
					-								
							Ļ	111,500.		0.	<del> </del>	3,3	<u> </u>
1b Sub-total								0.		0.	├──	3,3	00.
c Total from continuation sheets to Part V										-		3,3	
d Total (add lines 1b and 1c)							<u> </u>	111,500.		0.		3,3	00.
2 Total number of individuals (including but n	ot limited to th	ose	liste	ed a	.bov	e) wi	no r	eceived more than \$100	0,000 of reportab	le			1
compensation from the organization												Yes	No
2 Did the examination list any farmer officer	director or tw	.oto	م ارم		مامص		۰	highest componented o	malayaa aa			163	140
3 Did the organization list any <b>former</b> officer,										ļ	2		Х
line 1a? If "Yes," complete Schedule J for s											3		22
4 For any individual listed on line 1a, is the su and related organizations greater than \$15										ļ	4		Х
5 Did any person listed on line 1a receive or a											_		
rendered to the organization? If "Yes," com					-			led organization or indiv	iddai ioi seivices	'	5		Х
Section B. Independent Contractors	ipiete Geriedar	001	0/ 00	aon	porc	3011							
Complete this table for your five highest co	mpensated in	dene	ende	ent c	cont	racto	ors t	that received more than	\$100,000 of con	npens	ation	from	
the organization. Report compensation for										,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
(A)								(B)			((	C)	
Name and business	address	N	INC	E				Description of s	ervices	C		nsatio	n
							$\dashv$						
<ul> <li>Total number of independent contractors (i</li> <li>\$100,000 of compensation from the organi</li> </ul>	-	ot li	mite	d to	tho	se li: 0	stec	d above) who received m	nore than				
+,													$\overline{}$

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) (**D)** Revenue excluded Related or Unrelated Total revenue from tax under exempt function husiness revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns **b** Membership dues ..... 1b 76,951. c Fundraising events d Related organizations 1d e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above ..... 1f 8,539,178. 1,624,412. g Noncash contributions included in lines 1a-1f: \$ 8,616,129 h Total. Add lines 1a-1f ..... **Business Code** Program Service Revenue 2 a f All other program service revenue g Total. Add lines 2a-2f ..... Investment income (including dividends, interest, and 391,940 35,891 356,049. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties ..... (i) Real (ii) Personal 6 a Gross rents **b** Less: rental expenses ...... c Rental income or (loss) d Net rental income or (loss) ... 7 a Gross amount from sales of (i) Securities (ii) Other 10,965,062. assets other than inventory b Less: cost or other basis 10,467,472. and sales expenses 497,590. c Gain or (loss) 497,590. 497,590. d Net gain or (loss) 8 a Gross income from fundraising events (not Revenue 76,951. of including \$ contributions reported on line 1c). See Part IV, line 18 a 26,799 Other 71,586. b Less: direct expenses \_\_\_\_\_ b c Net income or (loss) from fundraising events -44.787-44,787 9 a Gross income from gaming activities. See Part IV, line 19 a **b** Less: direct expenses c Net income or (loss) from gaming activities ... 10 a Gross sales of inventory, less returns and allowances \_\_\_\_\_a b Less: cost of goods sold \_\_\_\_\_ b **c** Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 11 a b **d** All other revenue e Total. Add lines 11a-11d

9,460,872.

808,852.

35,891.

0.

**Total revenue.** See instructions.

#### Part IX | Statement of Functional Expenses

	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).										
Check if Schedule O contains a response or note to any line in this Part IX											
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses						
1	Grants and other assistance to domestic organizations	2 615 000	2 615 000								
	and domestic governments. See Part IV, line 21	3,615,022.	3,615,022.								
2	Grants and other assistance to domestic	E07 04E	E07 04E								
	individuals. See Part IV, line 22	597,245.	597,245.								
3	Grants and other assistance to foreign										
	organizations, foreign governments, and foreign										
4	individuals. See Part IV, lines 15 and 16										
4 5	Benefits paid to or for members										
5	trustees, and key employees	114,800.	34,440.	22,960.	57,400.						
6	Compensation not included above, to disqualified	111/0000	31/1100	22/3000	3771001						
·	persons (as defined under section 4958(f)(1)) and										
	persons described in section 4958(c)(3)(B)										
7	Other salaries and wages	293,217.	95,615.	135,147.	62,455.						
8	Pension plan accruals and contributions (include	·	-								
	section 401(k) and 403(b) employer contributions)	11,009.	3,509.	4,266.	3,234. 6,258.						
9	Other employee benefits	21,305.	6,791.	8,256.	6,258.						
10	Payroll taxes	31,649.	10,088.	12,264.	9,297.						
11	Fees for services (non-employees):				_						
а	Management										
b	Legal	450.		450.							
	Accounting	16,458.		16,458.							
	Lobbying										
	Professional fundraising services. See Part IV, line 17										
	Investment management fees										
g	,										
	column (A) amount, list line 11g expenses on Sch 0.)	21,042.	9,628.	3,709.	7,705.						
12	Advertising and promotion	12,949.	3,178.	4,953.	4,818.						
13 14	Office expenses	26,265.	6,743.	12,991.	6,531.						
15	Information technology Royalties	20,203.	0,745.	12,3310	0,331.						
16	Occupancy	24,204.	7,261.	12,102.	4,841.						
17	Travel	, -	,	,	, -						
18	Payments of travel or entertainment expenses										
	for any federal, state, or local public officials										
19	Conferences, conventions, and meetings	35,272.	21,367.	11,181.	2,724.						
20	Interest										
21	Payments to affiliates										
22	Depreciation, depletion, and amortization	63,983.		63,983.							
23	Insurance	8,958.		8,958.							
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)										
а	FUND RELATED PROGRAMS	282,381.	282,381.								
b	MISCELLANEOUS	51,789.	47,891.	2,461.	1,437.						
С	ESTATE CAMPAIGN	26,039.		2,604.	23,435.						
d	MEMBERSHIPS	15,403.	770.	13,093.	1,540.						
е	All other expenses	13,288.		13,288.							
25	Total functional expenses. Add lines 1 through 24e	5,282,728.	4,741,929.	349,124.	191,675.						
26	<b>Joint costs.</b> Complete this line only if the organization										
	reported in column (B) joint costs from a combined										
	educational campaign and fundraising solicitation.										
	Check here if following SOP 98-2 (ASC 958-720)										

Form 990 (2015)

Part X | Balance Sheet

of year 100.,405.,394.		(B) End of year 100. 5,809,076. 1,724,817.
100.	2 3 4	End of year 100. 5,809,076.
100.	2 3 4	100. 5,809,076.
,405.	2 3 4	5,809,076.
	3 4	
,394.	4	1,724,817.
	-	
	5	
	5	
	5	
	6	
<u>,536.</u>	7	263,358.
	8	
	9	
<b>500</b>		000 045
	10c	939,247.
	_	23,870,950.
	_	23,443,517.
,529.		98,999.
450		11 761
	_	11,761.
		56,161,825.
		3,923.
,944.	<del>                                     </del>	581,259.
	<del>                                     </del>	
	21	
	<del>                                     </del>	
	24	
528	0.5	55,199.
	_	640,381.
, 200.	20	040,301
.005.	27	53,235,988.
	_	2,285,456.
,,,,,,	<del>                                     </del>	2,200,200
	30	
	<del>                                     </del>	
,956.		55,521,444.
	_	56,161,825.
	,536. ,703. ,899. ,217. ,529. ,458. ,241. ,815. ,942. ,528. ,285. ,005. ,951.	8 9 ,703. 10c ,899. 11 ,217. 12 ,529. 13 14 ,458. 15 ,241. 16 ,815. 17 ,942. 18 19 20 21 22 23 24 ,528. 25 ,285. 26 ,005. 27 ,951. 28 29 30 31 32 ,956. 33

Pa	rt XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI					X		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,46				
2	Total expenses (must equal Part IX, column (A), line 25)	2		,28				
3	Revenue less expenses. Subtract line 2 from line 1	3		,17				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		,74				
5	Net unrealized gains (losses) on investments 5 -							
6	Donated services and use of facilities	6						
7	Investment expenses	7						
8	Prior period adjustments	8						
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-1	2,5	30.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,							
	column (B))	10	55	,52	1,4	44.		
Pa	rt XII Financial Statements and Reporting							
	Check if Schedule O contains a response or note to any line in this Part XII					X		
	<u> </u>				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a						
	separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?			2b	X			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis	,					
	consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
С	c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,							
	review, or compilation of its financial statements and selection of an independent accountant?							
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule C	).					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Au	dit					
	Act and OMB Circular A-133?			3a		X		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired aud	dit					
	exploits explain why in Schedule O and describe any stans taken to undergo auch audite			2 h		l		

#### **SCHEDULE A**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA, INC.

**Employer identification number** 38-6095283

Pa	art I Reason for Public Charity Status (All organizations must complete this part.) See instructions.											
The	organ	ization is not a private found	ation because it is: (	For lines 1 through 11, o	check only	one box.)						
1		A church, convention of ch					I)(A)(i).					
2		A school described in <b>sect</b> i										
3	一	A hospital or a cooperative					i)					
4	H	A medical research organiz						the hospital's name				
7	ш		ation operated in co	njunction with a nospita	i described	a iii Sectio	ii iio(b)( i)(A)(iii). Liitei	the nospital's name,				
_		city, and state:		Un man ann comhranaith cannan	d au au au au a	4 a al la a a.						
5		An organization operated for		nege or university owner	u or opera	ted by a go	overnmental unit descrit	bea in				
		section 170(b)(1)(A)(iv). (C	-									
6	Н	A federal, state, or local government	-									
7		An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in										
	77	section 170(b)(1)(A)(vi). (Complete Part II.)										
8	X	A community trust describe	ed in <b>section 170(b)</b> (	1)(A)(vi). (Complete Par	t II.)							
9		An organization that norma	lly receives: (1) more	than 33 1/3% of its sup	port from	contribution	ons, membership fees, a	and gross receipts from				
		activities related to its exen	npt functions - subje	ct to certain exceptions,	and (2) no	more tha	n 33 1/3% of its suppor	t from gross investment				
		income and unrelated busing		(less section 511 tax) fr	om busine	sses acqu	ired by the organization	after June 30, 1975.				
		See section 509(a)(2). (Cor	mplete Part III.)									
10	Щ	An organization organized a	and operated exclus	vely to test for public sa	afety.See	section 50	)9(a)(4).					
11		An organization organized a	and operated exclus	vely for the benefit of, to	o perform t	the functio	ons of, or to carry out the	e purposes of one or				
		more publicly supported or	ganizations describe	d in <b>section 509(a)(1)</b> o	r section :	509(a)(2).	See <b>section 509(a)(3).</b> (	Check the box in				
		lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g.										
а		Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving										
		the supported organization	on(s) the power to re	gularly appoint or elect a	a majority (	of the dire	ctors or trustees of the s	supporting				
		organization. You must o	omplete Part IV, Se	ections A and B.								
b			anization supervised	or controlled in connec	tion with it	s supporte	ed organization(s), by ha	iving				
		control or management o	f the supporting orga	anization vested in the s	ame perso	ons that co	ontrol or manage the sup	ported				
		organization(s). You mus	t complete Part IV,	Sections A and C.								
С			grated. A supporting	g organization operated	in connec	tion with, a	and functionally integrate	ed with,				
		its supported organization	n(s) (see instructions	). You must complete I	Part IV, Se	ections A,	D, and E.					
d			<b>integrated.</b> A supp	orting organization oper	ated in co	nnection v	vith its supported organi	zation(s)				
		that is not functionally int	egrated. The organiz	ation generally must sa	tisfy a dist	ribution re	quirement and an attent	iveness				
	_	requirement (see instruct	ions). <b>You must con</b>	nplete Part IV, Sections	s A and D,	and Part	V.					
е		Check this box if the orga	anization received a	written determination fro	m the IRS	that it is a	Type I, Type II, Type III					
		functionally integrated, or	Type III non-functio	nally integrated support	ing organiz	zation.						
f	Ente	er the number of supported o	organizations									
g		vide the following information			k. v. u							
	(	i) Name of supported	(ii) EIN	(iii) Type of organization (described on lines 1-9	(iv) Is the o listed i			(vi) Amount of				
		organization		above (see instructions))	governing o	document?	support (see instructions)	other support (see instructions)				
					Yes	No	mondonoris)	instructions)				
Γota	ı											

Schedule A (Form 990 or 990-EZ) 2015 HOLLAND/ZEELAND AREA, INC.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	5,377,014.	8,524,432.	4,317,914.	5,287,430.	8,616,129.	32,122,919.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	5,377,014.	8,524,432.	4,317,914.	5,287,430.	8,616,129.	32,122,919.
	The portion of total contributions	, ,	, ,	, ,	, ,	, ,	
•	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						4,158,945.
6	Public support. Subtract line 5 from line 4.						27,963,974.
	etion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
	Amounts from line 4	5,377,014.	8,524,432.	4,317,914.	5,287,430.	8,616,129.	32,122,919.
	Gross income from interest,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-, ,	7 - 1 1 7 - 1 1 2	, , , , , , , , , , , , , , , , , , , ,	
Ŭ	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	480.420.	415.696.	399,065.	479.977.	391.940.	2,167,098.
9	Net income from unrelated business			000,000		002,020	
J	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
10	or loss from the sale of capital						
	assets (Explain in Part VI.)	7,500.	15,096.	14,034.	21,572.	26,799.	85,001.
11	Total support. Add lines 7 through 10	7,75000	13,0301	11,031	21/3/20	2071331	34,375,018.
	Gross receipts from related activities,	oto (soo instructio	ne)			12	
	First five years. If the Form 990 is for	•		d fourth or fifth ta			
10	organization, check this box and <b>stop</b>	-			_		ightharpoonup
Sec	tion C. Computation of Publi	ic Support Per	rcentage				
	Public support percentage for 2015 (li			column (f))		14	81.35 %
	Public support percentage from 2014					15	77.42 %
	<b>33 1/3% support test - 2015.</b> If the o						
	stop here. The organization qualifies	-					
b	<b>33 1/3% support test - 2014.</b> If the o						
_	and <b>stop here.</b> The organization quali						
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fac-						
	meets the "facts-and-circumstances"						
h	10% -facts-and-circumstances test						
	more, and if the organization meets the	-					
	organization meets the "facts-and-circ		•				
18	Private foundation. If the organization		· ·		,		
.0	i intate iodification. Il the organization	ir did flot trietik a i	557 OH III 15 15, 100	a, 100, 17a, 01 17k	, or look it its box a	na see manuenen	·

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support	now, piedee com	piete i dit ii.)				
Calendar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1 Gifts, grants, contributions, and	(4) 20	(0) = 0 :=	(0,20.0	(4, 20	(0, 20.0	(1)
membership fees received. (Do not						
include any "unusual grants.")						
<b>2</b> Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in						
any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
in						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support		1				
Calendar year (or fiscal year beginning in) ▶	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
9 Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on						
securities loans, rents, royalties						
and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
11 Net income from unrelated business						
activities not included in line 10b,						
whether or not the business is regularly carried on						
12 Other income. Do not include gain						
or loss from the sale of capital						
assets (Explain in Part VI.)						
14 First five years. If the Form 990 is for	the organization	s first second this	rd fourth or fifth t	ax vear as a secti	on 501(c)(3) organi	zation
check this box and <b>stop here</b>	· ·			•		<b>L</b>
Section C. Computation of Publi						
15 Public support percentage for 2015 (lin			column (f))		15	%
<b>16</b> Public support percentage from 2014					16	%
Section D. Computation of Inves					1 .0 1	
17 Investment income percentage for 20					17	%
18 Investment income percentage from 2					18	
19a 33 1/3% support tests - 2015. If the						
more than 33 1/3%, check this box an						IS NOT
b 33 1/3% support tests - 2014. If the						and
line 18 is not more than 33 1/3%, chec	-					
	and box and a		quaiiies	as a publicly sup	- 1.104 Organization	·················· <b>*</b>  =

### Part IV Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
За		
3b		
3c		
_		
4a		
4b		
4c		
5a		
5b		
5с		
6		
7		
8		
9a		
9b		
9с		
10a		
10b		
m 990 or 99	90-EZ	2015

Schedule A (Form 990 or 990-EZ) 2015 HOLLAND / ZEELAND AREA, INC.

Par	rt IV Supporting Organ	izations (continued)			
				Yes	No
11	Has the organization accepted	a gift or contribution from any of the following persons?			
а	A person who directly or indire	ctly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a	a supported organization?	11a		
b	A family member of a person of	escribed in (a) above?	11b		
		erson described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sect	tion B. Type I Supportin	g Organizations			
		-		Yes	No
1	Did the directors, trustees, or r	nembership of one or more supported organizations have the power to			
	regularly appoint or elect at lea	st a majority of the organization's directors or trustees at all times during the			
		Part VI how the supported organization(s) effectively operated, supervised, or			
		ctivities. If the organization had more than one supported organization,			
	·	point and/or remove directors or trustees were allocated among the supported			
		ons or restrictions, if any, applied to such powers during the tax year.	1		
		or the benefit of any supported organization other than the supported			
	- · · · · · · · · · · · · · · · · · · ·	supervised, or controlled the supporting organization? If "Yes," explain in			
	· · · · · · · · · · · · · · · · · · ·	enefit carried out the purposes of the supported organization(s) that operated,	_		
	supervised, or controlled the s		2		
Seci	tion C. Type II Supporting	ng Organizations		· ·	
_	Manage and the second s	ation to allow above on the above of mineral to a be above on the above of the allowance of		Yes	No
		ation's directors or trustees during the tax year also a majority of the directors			
		nization's supported organization(s)? If "No," describe in <b>Part VI</b> how control ing organization was vested in the same persons that controlled or managed			
	the supported organization(s).	ing organization was vested in the same persons that controlled or managed	1		
	tion D. All Type III Supp	orting Organizations	'		
				Yes	No
1	Did the organization provide to	each of its supported organizations, by the last day of the fifth month of the			
	- · · · · · · · · · · · · · · · · · · ·	itten notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 99	0 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing docu	ments in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's	officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving or	the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a	close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship of	escribed in (2), did the organization's supported organizations have a			
		ation's investment policies and in directing the use of the organization's			
		uring the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played		3		
		ally-Integrated Supporting Organizations			
		hod that the organization used to satisfy the Integral Part Test during the yea(see instructions): d the Activities Test. Complete line 2 below.			
a b		arent of each of its supported organizations. Complete line 3 below.			
C		ted a governmental entity. Describe in Part VI how you supported a government entity (see instr	uctions	)	
	Activities Test. Answer (a) and		uotions,	Yes	No
		inization's activities during the tax year directly further the exempt purposes of			
		to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations				
	how the organization was resp	onsive to those supported organizations, and how the organization determined			
	that these activities constituted	d substantially all of its activities.	2a		
b	Did the activities described in	(a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported	d organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's p	position that its supported organization(s) would have engaged in these			
	activities but for the organization	on's involvement.	2b		
	Parent of Supported Organizat				
	· · · · · · · · · · · · · · · · · · ·	power to regularly appoint or elect a majority of the officers, directors, or			
		ted organizations? Provide details in <i>Part VI.</i>	3a		
		substantial degree of direction over the policies, programs, and activities of each			
	or its supported organizations	? If "Yes," describe in <i>Part VI</i> the role played by the organization in this regard.	3b		

### THE COMMUNITY FOUNDATION OF THE

Schedule A (Form 990 or 990-EZ) 2015 HOLLAND/ZEELAND AREA, INC.

38-6095283 Page 6

Pai	Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orga	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust or	n Nov. 20, 1970. <b>See instru</b>	uctions. All
	other Type III non-functionally integrated supporting organizations must co	mplete S	Sections A through E.	
Sect	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Sect	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	ly-integra	ted Type III supporting org	anization (see
	instructions).	. •		•

Schedule A (Form 990 or 990-EZ) 2015

Par	rt V Type III Non-Functionally Integrated 50	)9(a)(3) Supporting Orga	anizations <sub>(continued)</sub>	
Secti	ion D - Distributions		,	Current Year
1	Amounts paid to supported organizations to accomplish e	exempt purposes		
2	Amounts paid to perform activity that directly furthers exe			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	oses of supported organization	ns	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	n the organization is responsive	<del></del>	
	(provide details in <b>Part VI</b> ). See instructions.			
9	Distributable amount for 2015 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
	•	(i)	(ii)	(iii)
		Excess Distributions	Underdistributions	Distributable
Secti	ion E - Distribution Allocations (see instructions)		Pre-2015	Amount for 2015
1	Distributable amount for 2015 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2015			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2015:			
a				
b				
С				
d	From 2013			
е	From 2014			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2015 distributable amount			
i	Carryover from 2010 not applied (see instructions)			
	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2015 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2015 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2015, if			
	any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2015. Subtract lines 3h			
	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2016. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а				
b				
С	Excess from 2013			
d	Excess from 2014			
е	Excess from 2015			

Schedule A (Form 990 or 990-EZ) 2015

#### THE COMMUNITY FOUNDATION OF THE

Schedule A (Form 990 or 990-EZ) 2015 HOLLAND / ZEELAND AREA, 38-6095283 Page 8 Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

**Schedule of Contributors** 

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Name of the organization

THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA, INC.

**Employer identification number** 

38-6095283

Organization type (check one):							
Filers of:	:	Section:					
Form 990	or 990-EZ	$\boxed{\textbf{X}}$ 501(c)( $3$ ) (enter number) organization					
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation					
		527 political organization					
Form 990	)-PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
	,	covered by the <b>General Rule</b> or a <b>Special Rule</b> . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
Note: On	ily a section so neg	r), (b), or (10) organization can check boxes for both the denotal ridic and a opecial ridic. See instructions.					
General	Rule						
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.					
Special I	Rules						
	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year							
Caution.	An organization th	at is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF),					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 811,809.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$500,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	\$ 172,434.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	rumo, addi cos, and En TT	\$ 198,450.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	ruine, audi 635, and Zir' T T	\$ 271,260.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
7		\$\$603,286.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- - - -	Person Payroll Occash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions - \$	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
NO.	Name, audress, and ZIF + 4	- \$	Person Payroll Noncash Complete Part II for noncash contributions.)

Employer identification number

Part II	Noncash Property (see instructions). Use duplicate copies of Part	II if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
7	18005 SHS OF CHFC STOCK	_	
		\$603,286 <b>.</b>	06/29/15
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		Ψ	

Employer identification number

the year from any one contributor. Complete completing Part III, enter the total of exclusively religious	olumns (a) through (e) and the follo	Wing line entry, For organizations		
Use duplicate copies of Part III if additiona (b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gif			
Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee		
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(a) Transfer of side			
Transferee's name, address, an		Relationship of transferor to transferee		
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gif			
Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee		
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
(e) Transfer of gift				
Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee		
	completing Part III, enter the total of exclusively religious Use duplicate copies of Part III if additiona  (b) Purpose of gift  Transferee's name, address, an  (b) Purpose of gift  Transferee's name, address, an  (b) Purpose of gift  Transferee's name, address, an  (b) Purpose of gift  Transferee's name, address, and  (b) Purpose of gift	(e) Transfer of git  Transferee's name, address, and ZIP + 4  (b) Purpose of gift  (e) Transfer of gift  (e) Transfer of gift  Transferee's name, address, and ZIP + 4  (e) Transfer of gift  (e) Transfer of gift		

#### SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

### **Supplemental Financial Statements**

Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047 Open to Public Inspection

Name of the organization

THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA, INC.

Employer identification number 38-6095283

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 107 <u>370</u> Total number at end of year ..... 3,689,883. 4,564,430. Aggregate value of contributions to (during year) 2,291,554. 1,763,555. 3 Aggregate value of grants from (during year) 36,978,443. Aggregate value at end of year 13,957,082. Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? \_ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last Held at the End of the Tax Year day of the tax year. a Total number of conservation easements 2a b Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? No 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII. the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenue included on Form 990, Part VIII, line 1 **b** Assets included in Form 990, Part X

### THE COMMUNITY FOUNDATION OF THE

HOLLAND/ZEELAND AREA, INC.

Sche	dule D (Form 990) 2015 HOLLAND	/ZEELAND A	REA, INC.			38-60	95283	Pag	ge <b>2</b>
Par		ollections of Ar	t, Historical Tr	easures, or O	ther S				
3	Using the organization's acquisition, accessi	on, and other record	s, check any of the	following that are	a signit	ficant use of its	collection	items	
	(check all that apply):								
а	Public exhibition	d	Loan or excl	hange programs					
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's co						rt XIII.		
5	During the year, did the organization solicit o		•	•	ilar ass	sets	_		
	to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No								
Par	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or								
	reported an amount on Form 990, Par	•							
1a	Is the organization an agent, trustee, custodi		-				_		
	on Form 990, Part X?					∟	Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table:		г				
					-	_	Amount		
	Beginning balance					1c			
	Additions during the year					1d			
_	Distributions during the year					1e			
f	Ending balance					1f	Yes		No
	If "Yes," explain the arrangement in Part XIII.				-	′∟	_ res	H	NO
Par									
	11 and Complete	(a) Current year	(b) Prior year	(c) Two years back		Three years back	(e) Four	/ears h	ack
1a	Beginning of year balance	48,189,188.	46,466,215.	41,041,408	<del>- ` ` </del>	4,938,665	+ ` '	854,5	
	Contributions	6,951,261.	5,980,275.	4,773,66		640,613	+	451,2	
	Net investment earnings, gains, and losses	-1,340,910.	1,030,995.			507,706		171,0	
	Grants or scholarships	5,149,470.	5,288,297.	4,746,20		376,498		229,0	
	Other expenditures for facilities	, , .	, , -	, ,		,			
•	and programs								
f	Administrative expenses					20,000		-33,0	009.
	End of year balance	48,650,069.	48,189,188.	46,466,21	5.	5,690,486		938,6	
2	Provide the estimated percentage of the curr	rent year end balanc	e (line 1g, column (a	i)) held as:					
а	Board designated or quasi-endowment	100.00	%						
	Permanent endowment	%	_						
С	Temporarily restricted endowment ▶	<del></del> %							
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.							
За	Are there endowment funds not in the posse	ssion of the organiza	ation that are held a	nd administered fo	or the c	organization	_		
	by:							Yes	No
	(i) unrelated organizations						3a(i)		X
	(ii) related organizations								X
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as requir	ed on Schedule R?				3b		
4	Describe in Part XIII the intended uses of the		wment funds.						
Par	t VI Land, Buildings, and Equipm								
	Complete if the organization answere	T T	1						
	Description of property	(a) Cost or of		, ·	,	mulated	(d) Book	value	
		basis (investn	nent) basis (	(otner)	depred	ciation			
	Land		70	0 050	E 1	7 524	710	11	
	Buildings		19	9,950.		7,534.	/ 4 2	, 41	. 0 •
	Leasehold improvements		21	6,963.	12	0,132.	104	,83	1
	Equipment		31	0,303.	14	U, 134 •	190	, 03	<u> </u>
	Other		Y column (D) line 1	00.)			930	,24	.7
ıvıdl	· Auu iiiles Ta lillouuli Te. (Colullii (u) Illust e	yuari Ulli 330, Parl	n, colullii (D), iiile T	UU./			,,,,	, 47	. , •

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Schedule D (Form 990) 2015

Part VII Investments - Other Securities.	•			- rago
Complete if the organization answered "Yes"	on Form 990, Part IV,	line 11b. See Form 990,	Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of v	aluation: Cost or end	d-of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A) HEDGE FUNDS	21,270,89	END-OF-Y	EAR MARKET	VALUE
(B) PRIVATE EQUITY REAL				
(C) ESTATE	866,26		EAR MARKET	
(D) GLOBAL REITS	1,306,36	END-OF-Y	EAR MARKET	VALUE
(E)				
(F)				
(G)				
(H)	22 442 51	7		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	23,443,51	- / •		
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes"				l af can manufunk colon
(a) Description of investment	(b) Book value	(c) Method of v	aluation: Cost or end	d-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.				
Complete if the organization answered "Yes"	on Form 990. Part IV.	line 11d. See Form 990.	Part X. line 15.	
	Description	,		(b) Book value
(1)	<u>-</u>			
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 15.)		<b>&gt;</b>	
Part X Other Liabilities.				
Complete if the organization answered "Yes"	on Form 990, Part IV,		n 990, Part X, line 25	
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes				
(2) ANNUITIES PAYABLE		55,199.		
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)		FF 100		
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 25.) ►	55,199.		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

183,832.

5,282,728.

4c

Sche	edule D (Form 990) 2015 HOLLAND / ZEELAND AREA, INC.			38-	6095283 Page 4
Pai	rt XI Reconciliation of Revenue per Audited Financial Statemer	nts W	ith Revenue per R	eturı	n.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements			1	7,011,856.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-2,391,126.		
b	Donated services and use of facilities	2b	-21,012.		
С					
d	Other (Describe in Part XIII.)	2d	-12,530.		
	Add lines 2a through 2d			2e	-2,424,668.
3	Subtract line 2e from line 1			3	9,436,524.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	24,348.		
	Add lines <b>4a</b> and <b>4b</b>			4c	24,348.
5	,			5	9,460,872.
Pa	rt XII Reconciliation of Expenses per Audited Financial Stateme	ents V	Vith Expenses per	Retu	ırn.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements			1	5,149,470.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	-21,012.		
b	Prior year adjustments	2b			
С	- · · ·				
d	Other (Describe in Part XIII.)	2d	71,586.		
е	Add lines 2a through 2d			2e	50,574.
3	Subtract line 2e from line 1			3	5,098,896.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			

#### Part XIII Supplemental Information.

c Add lines 4a and 4b

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

**b** Other (Describe in Part XIII.)

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### PART V, LINE 4:

ENDOWMENTS HELD BY THE FOUNDATION ARE REPORTED IN ACCORDANCE WITH FASB ASC 958 AND ARE CONSISTENT WITH THE AUDITED FINANCIAL STATEMENTS. ALLENDOWMENTS REPORTED ARE BOARD-DESIGNATED, OR QUASI-ENDOWMENTS, AS DEFINED WITHIN THE IRS FORM INSTRUCTIONS. THE AMOUNTS REPORTED IN PART V INCLUDE ALL FUNDS OVER WHICH THE FOUNDATION ITSELF IMPOSES RESTRICTIONS ON THEIR USE. IN 2014, THE NET ASSET CLASSIFICATIONS WERE REVISED TO INCLUDE ALL FUNDS DESIGNATED BY THE BOARD AS ENDOWMENTS WHICH REPRESENTS ALL UNRESTRICTED NET ASSETS. ENDOWMENT INFORMATION FOR 2014 AND 2013 HAS BEEN RESTATED BASED ON THE AUDITED FINANCIAL STATEMENTS. IN 2012 AND YEARS PRIOR, NET ASSET CLASSIFICATIONS WERE REVISED TO ONLY INCLUDE QUASI ENDOWMENT UNRESTRICTED FUNDS DESIGNATED AS SUCH BY THE BOARD OF TRUSTEES.

Schedule D (Form 990) 2015 HOLLAND/ ZEELAND AREA, INC.	30-0093203 Page 5
Part XIII   Supplemental Information (continued)	
PART XI, LINE 2D - OTHER ADJUSTMENTS:	
CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS	-12,530.
PART XI, LINE 4B - OTHER ADJUSTMENTS:	
AGENCY REVENUE	95,934.
SPECIAL EVENT EXPENSES	-71,586.
TOTAL TO SCHEDULE D, PART XI, LINE 4B	24,348.
	21/0101
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
SPECIAL EVENT EXPENSES	71,586.
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
	102 022
AGENCY EXPENSES	183,832.

#### SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

THE COMMUNITY FOUNDATION OF THE

**Employer identification number** 

HOLLAND/ZEELAND AREA, INC. 38-6095283 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (a) Region (b) Number of (c) Number of (d) Activities conducted in region (e) If activity listed in (d) (f) Total employees, agents, and independent expenditures (by type) (e.g., fundraising, program offices is a program service, for and in the region services, investments, grants to describe specific type investments contractors recipients located in the region) of service(s) in region in region in region CENTRAL AMERICA AND THE CARIBBEAN -ANTIGUA & BARBUDA, ARUBA, BAHAMAS, INVESTMENTS 11,184,637. 3 a Sub-total 0 0 11,184,637. **b** Total from continuation sheets to Part I ..... 0

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

0

Schedule F (Form 990) 2015

11,184,637.

c Totals (add lines 3a

and 3b)

Schedule F (Form 990) 2015

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
2 Enter total number of	recipient organizatio	ns listed above that are	I recognized as charities by the	foreign country	, recognized as tax-e	xempt by		1	
the IRS, or for which t	the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter								
3 Enter total number of	3 Enter total number of other organizations or entities								

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

HOLLAND/ZEELAND AREA, INC. Schedule F (Form 990) 2015

Part III can be duplicated if additional space is needed.									
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)		

# THE COMMUNITY FOUNDATION OF THE

Schedule F (Form 990) 2015 Part IV Foreign Forms HOLLAND/ZEELAND AREA, INC.

38-6095283 Page 4

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	□ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Yes	X No

Schedule F (Form 990) 2015

### THE COMMUNITY FOUNDATION OF THE

38-6095283 Schedule F (Form 990) 2015 HOLLAND/ZEELAND AREA, INC. Page 5

Part V	Supplemental Information
	Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of
	investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c)
	(estimated number of recipients), as applicable. Also complete this part to provide any additional information.
	totaliated name of recipiones, as applicable. Also complete this part to provide any additional information.

#### **SCHEDULE G**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA, INC.

**Employer identification number** 38-6095283

Part I Fundraising Activities required to complete this par	<ul> <li>Complete if the organization answet.</li> </ul>	red "Y	es" or	n Form 990, Part IV,	line 17. Form 990-EZ	I filers are not
Indicate whether the organization raised funds through any of the following activities. Check all that apply.  a						
(i) Name and address of individual or entity (fundraiser)	(ii) Activity have custody to (or retained by) to (or retain					(vi) Amount paid to (or retained by) organization
		Yes	No			
Total			<b>•</b>			
<b>3</b> List all states in which the organization or licensing.	on is registered or licensed to solicit o	contrib	utions	s or has been notified	d it is exempt from re	egistration

Schedule G (Form 990 or 990-EZ) 2015 HOLLAND/ZEELAND AREA, INC.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

		or furidialsing event contributions and give		LE, IIICS I and Ob. List		713 greater than \$0,000.
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events
			FALL EVENT		NONE	(add col. (a) through
			CELEBRATION	LUNCHEON		col. <b>(c)</b> )
Ф			(event type)	(event type)	(total number)	001. <b>(0</b> ))
Revenue						
Seve	1	Gross receipts	93,271.	10,479.		103,750.
ш						
	2	Less: Contributions	76,951.			76,951.
	3	Gross income (line 1 minus line 2)	16,320.	10,479.		26,799.
	4	Cash prizes				
	5	Noncash prizes				
ses			06.440			0.6.440
pen	6	Rent/facility costs	36,448.			36,448.
Direct Expenses			10 566	6 405		46 850
ē	7	Food and beverages	10,566.	6,187.		16,753.
⊡						
	8	Entertainment	11,202.	7 102		10 205
	9	Other direct expenses	·	7,183.		18,385.
		, , ,	. ,		_	71,586. -44,787.
D۵	ırt I	Net income summary. Subtract line 10 from li  Gaming. Complete if the organization a	ne 3, column (d)	000 Part IV line 10 or		-44,707.
		\$15,000 on Form 990-EZ, line 6a.	answered res on rom	11 990, Fart IV, III le 19, 01	reported more triair	
		\$13,000 of 1 of 11 990-L2, life oa.		(b) Pull tabs/instant		(d) Total gaming (add
ne			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue				1g., p g		con (a) amoagn con (b)
æ	١,	Gross revenue				
	r'	GIOSS Teveride				
	,	Cash prizes				
ses	-	Cash ph200				
Direct Expenses	3	Noncash prizes				
Ä						
<u>.</u>	4	Rent/facility costs				
莅						
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No No	No No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		<b>&gt;</b>	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		<b>&gt;</b>	
		ter the state(s) in which the organization condu	_			
		the organization licensed to conduct gaming a	ctivities in each of these	states?		Yes No
b	If "	No," explain:				
		ere any of the organization's gaming licenses re	evoked, suspended or te	erminated during the tax	year'?	Yes No
b	If "	Yes," explain:				
	_					

#### THE COMMUNITY FOUNDATION OF THE

Schedule G (Form 990 or 990-EZ) 2015 HOLLAND/ZEELAND AREA, INC. 38-	6095283 Page 3
11 Does the organization conduct gaming activities with nonmembers?	
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed	
to administer charitable gaming?	Yes No
13 Indicate the percentage of gaming activity conducted in:	
a The organization's facility	13a   %
<b>b</b> An outside facility	
14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:	
Name ▶	
Address	
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes No
<b>b</b> If "Yes," enter the amount of gaming revenue received by the organization <b>&gt;</b> \$ and the amount	
of gaming revenue retained by the third party > \$	
c If "Yes," enter name and address of the third party:	
Name >	
Name	
Address	
16 Gaming manager information:	
Name ▶	
Gaming manager compensation > \$	
Description of services provided	
Director/officer Employee Independent contractor	
17 Mandatory distributions:	
a Is the organization required under state law to make charitable distributions from the gaming proceeds to	
retain the state gaming license?	Yes  No
<b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	
organization's own exempt activities during the tax year ▶ \$	
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III	, lines 9, 9b, 10b, 15b,
15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).	
FORM 990, SCHEDULE G, PART II:	
EXPLANATION REGARDING FUNDRAISING EVENTS	
THE ECONOMIC PROFIT EARNED FROM THESE EVENTS IS THE NET OF LINE	 : 1,
TOTAL GROSS RECEIPTS (\$103,750) AND LINE 10, DIRECT EXPENSES (\$	11,500/,
OR \$32,164 NET PROFIT.	
THE FOLLOWING ITEMS ARE REPORTED IN COMPLIANCE WITH THE INSTRUC	TIONS
FOR SCHEDULE G:	

## THE COMMUNITY FOUNDATION OF THE HOLLAND ZEELAND AREA INC.

38-6095283 Page 4 Schedule G (Form 990 or 990-EZ) HOLLAND/ZEELAND AREA, INC. Part IV | Supplemental Information (continued) LINE 1, GROSS RECEIPTS - \$103,750 - REPRESENTS TOTAL RECEIPTS FORM THE EVENTS. LINE 2, CHARITABLE CONTRIBUTIONS - \$76,951 - REPRESENTS AMOUNT REQUIRED BY THE IRS TO BE ACKNOWLEDGED TO DONORS AS CONTRIBUTIONS. LINE 3, GROSS INCOME - \$26,799 - REPRESENTS PAYMENTS BY DONORS FOR VALUE RECEIVED. LINE 10, DIRECT EXPENSE SUMMARY - \$71,586 - COSTS INCURRED IN CONNECTION WITH FUNDRAISING EVENTS.

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

#### **Grants and Other Assistance to Organizations,** Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

**Open to Public** Inspection

**Employer identification number** 

THE COMMUNITY FOUNDATION OF THE Name of the organization HOLLAND/ZEELAND AREA, INC. Part I **General Information on Grants and Assistance** 

38-6095283 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection

criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any

recipient that received more than	\$5,000. Part II car	n be duplicated if addit	ional space is need	ded.			
1 (a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
3SIXTY							
PO BOX 2151							MIDTOWN HUB RENOVATION,
HOLLAND, MI 49422	26-0672610	501(C)(3)	30,000.	0.			UNRESTRICTED
BEAVERDAM REFORMED CHURCH							
7250 RANSOM ST							
ZEELAND, MI 49464	38-3127354	501(C)(3)	30,000.	0.			DEBT REDUCTION
BOYS & GIRLS CLUB OF GREATER							COLLEGE VISITS; NORTHSIDE
HOLLAND - 435 VAN RAALTE AVE							FACILITY; COLLEGE AND
HOLLAND, MI 49423	38-2756671	501(C)(3)	36,254.	0.			CAREER READINESS
BOYS AND GIRLS CLUBS OF GRAND							
RAPIDS YOUTH COMMONWEALTH - 235							
STRAIGHT AVE NW - GRAND RAPIDS, MI							
49504	38-0593958	501(C)(3)	10,000.	0.			PROJECT LEARN
							anning with annu wiggion
CALVARY CHRISTIAN REFORMED CHURCH							GENERAL MINISTRY, MISSION
OF HOLLAND - 400 BEELINE ROAD -	20 2051251	E01/G)/3)	25 000	0			HAITI AND EVERY SQUARE
HOLLAND, MI 49424	38-2051351	501(C)(3)	25,000.	0.			INCH
CAMP SUNSHINE							
430 EAST 8TH STREET, PMB 200							
HOLLAND, MI 49423	38-3444227	501(C)(3)	5,300.	0.			UNRESTRICTED SUPPORT

Schedule I (Form 990) (2015)

3 Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) HOLLAND / Z							8-6095283 Page
Part II Continuation of Grants and Other  (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CENTER FOR WOMEN IN TRANSITION 411 BUTTERNUT HOLLAND, MI 49424	38-2181204	501(C)(3)	27,750.	0.			UNRESTRICTED,, DOMESTIC VIOLENCE EMERGENCY SHELTER
CENTRAL AVENUE CHRISTIAN REFORMED CHURCH - 259 CENTRAL AVENUE - HOLLAND, MI 49423	38-1387126	501(C)(3)	8,300.	0.			MFFM (BRIDGE) FUND
CHILDREN'S ADVOCACY CENTER 12125 UNION STREET HOLLAND, MI 49424	38-3445089	501(C)(3)	16,900.	0.			UNRESTRICTED, FORENSIC MEDICAL EXAMS FOR ABUSE VICTIMS
CHRIST MEMORIAL CHURCH 595 GRAAFSCHAP ROAD HOLLAND, MI 49423	38-6032818	501(C)(3)	49,600.	0.			SOUTH AFRICA MISSIONS, SPENDING GRANT, ESCAPE COLLEGE VISITS
CITY OF HOLLAND 270 S. RIVER AVENUE HOLLAND, MI 49423	38-6004622	GOVERNMENT	70,550.	0.			BIANNUAL RETREAT, SNOWMELT EXTENSION PROJECT, MULTI-CULTURAL FESTIVAL, WWII MEMORIAL
CITY OF SAUGATUCK PO BOX 86 102 BUTLER ST SAUGATUCK, MI 49453	38-6007203	GOVERNMENT	19,800.	0.			DUNES MAINTENANCE AND RESTORATION
CITY OF ZEELAND 21 SOUTH ELM STREET ZEELAND, MI 49464	38-6004744	GOVERNMENT	27,200.	0.			SPLASH PAD
CITY OF ZEELAND 21 SOUTH ELM STREET ZEELAND, MI 49464	38-6004744	GOVERNMENT	45,000.	0.			SPENDING GRANT
CITY ON A HILL MINISTRIES 100 PINE STREET ZEELAND, MI 49464	20-3901260	501(C)(3)	12,250.	0.			HEALTH CLINIC Schedule I (Form 99)

THE COMMUNITY FOUNDATION OF THE

HOLLAND/ZEELAND AREA, INC.

Page 1 Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) (c) IRC section (f) Method of (a) Name and address of (b) EIN (d) Amount of (e) Amount of (a) Description of (h) Purpose of grant organization or government if applicable cash grant valuation non-cash assistance or assistance non-cash (book, FMV, assistance appraisal, other) COMMUNITY ACCESS LINE OF THE LAKESHORE - 560 SEMINOLE RD. -YOUTH ENGAGEMENT MUSKEGON, MI 49444 38-3171086 501(C)(3) 7,371 0 INITIATIVE UNRESTRICTED, SPENDING COMMUNITY ACTION HOUSE GRANT, FACILITY IMPROVEMENTS, HOLIDAY 345 WEST 14TH STREET HOLLAND, MI 49423 23-7120670 501(C)(3) 42,181 0 TURKEYS COMPASSIONATE HEART MINISTRIES UNRESTRICTED SUPPORT. HEARTHS IN MOTION. 100 S. PINE STREET, STE. 150 ZEELAND, MI 49464 36-2423707 501(C)(3) 50,900 0 CAPITAL CAMPAIGN CRITTER BARN 9275 ADAMS STREET PHASE 1 CAPITAL PROJECT ZEELAND, MI 49464 32-0028470 501(C)(3) 25,500 0 AND PROPERTY CULVER EDUCATIONAL FOUNDATION 1300 ACADEMY ROAD #153 HABITAT BUILDING BRIDGES 35-0868071 501(C)(3) PROGRAM CULVER, IN 46511 0 5,000 DAVENPORT UNIVERSITY GDC/SCOTT GEERLINGS 6191 KRAFT AVE SE ENDOWED SCHOLARSHIP (CAP GRAND RAPIDS, MI 49512 38-1945965 501(C)(3) 0 CAMPAIGN) 5,000 ELIM CHRISTIAN SERVICES 13020 S CENTRAL AVENUE MOVING BEYOND CAPITAL CAMPAIGN PALOS HEIGHTS, IL 60462 36-2276614 501(C)(3) 7 500 0 ESCAPE OF GRAND RAPIDS 202 E 32ND STREET HOLLAND, MI 49423 47-3381068 501(C)(3) 60,000 0 UNRESTRICTED SUPPORT ESCAPE YFGK 202 EAST 32ND STREET VEHICLE PURCHASE HOLLAND, MI 49423 45-3015164 501(C)(3) 39,500 0 UNRESTRICTED SUPPORT

Schedule I (Form 990) HOLLAND / Z							8-6095283 Page 1
Part II Continuation of Grants and Other	Assistance to G	overnments and Orga	nizations in the U	<b>nited States</b> (Sch	edule I (Form 990), Pa	rt II.)	1
(a) Name and address of organization or government	( <b>b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EVERGREEN COMMONS SENIOR CENTER 480 STATE STREET HOLLAND, MI 49423	38-2526940	501(C)(3)	26,350.	0.			SPENDING GRANT, EVERGREEN CHORALE, IN-HOME DAY CENTER
FAMILY HOPE FOUNDATION 7086 8TH AVENUE JENISON, MI 49428	26-4505914	501(C)(3)	14,950.	0.			SPENDING GRANT
FIRST REFORMED CHURCH 148 E. CENTRAL AVE. ZEELAND, MI 49464	38-1505635	501(C)(3)	50,500.	0.			UNRESTRICTED SUPPORT; SPECIAL ED MINISTRY
FOUNDATION FOR ECONOMIC EDUCATION 1718 PEACHTREE ST. NW, SUITE 1048 ATLANTA, GA 30309	13-6006960	501(C)(3)	25,000.	0.			EDUCATIONAL SEMINAR
GENEVA CAMP & RETREAT CENTER 3995 N. LAKESHORE DR. HOLLAND, MI 49424	38-1417381	501(C)(3)	8,150.	0.			GENEVA 365, UNRESTRICTED SUPPORT
GOOD SAMARITAN MINISTRIES 513 EAST 8TH STREET, SUITE 25 HOLLAND, MI 49423	38-1887347	501(C)(3)	65,250.	0.			CIRCLES YOUTH, NEIGHBORHOOD CONNECTIONS, HOUSING ASSESSMENT, AND UNRESTRICTED SUPPORT
GRAND VALLEY STATE UNIVERSITY PO BOX 1945 GRAND RAPIDS, MI 49501	38-1684280	501(C)(3)	9,349.	0.			UNRESTRICTED, NONPROFIT BOARD TRAINING PROGRAM, FOUNDERS ENDOWED SCHOLARSHIP AND ESTHER
GREATER HOLLAND AREA YOUNG LIFE 96 W 15TH ST STE 108 HOLLAND, MI 49423	84-0385934	501(C)(3)	9,000.	0.			UNRESTRICTED SUPPORT AND YOUNG LIVES FOR TEEN MOMS
GREATER OTTAWA COUNTY UNITED WAY 115 CLOVER STREET STE 300 HOLLAND, MI 49422	38-3522782	501(C)(3)	66,750.	0.			LAKESHORE HOUSING ALLIANCE, OTTAWA HOUSING NEXT, BOARD TRAINING, COMMUNITY ASSESSMENT,

#### THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA, INC.

	ZEELAND A						8-6095283 Page 1
Part II Continuation of Grants and Other	er Assistance to G	overnments and Orga	nizations in the U	nited States (Sch	edule I (Form 990), Pa	art II.)	T
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HAITI PARTNERS							
PO BOX 2865							
VERO BEACH, FL 32961	26-3768289	501(C)(3)	5,000.	0.			DREAM BIG CAMPAIGN
HIGHER GROUND FOUNDATION 2185 EAGLE BOULEVARD							
HOLLAND, MI 49424	38-3446501	501(C)(3)	5,000.	0.			UNRESTRICTED SUPPORT
HIS HARVEST STAND							
100 S PINE ST STE 100							WALK-IN COOLER AND
ZEELAND, MI 49464	32-0069107	501(C)(3)	14,033.	0.			FREEZER
HOLLAND AREA ARTS COUNCIL							
150 EAST 8TH STREET	20 0400156	501/9//2/	00.200				UNRESTRICTED AND CREATIVE
HOLLAND, MI 49423	38-2420156	501(C)(3)	28,300.	0.			CONNECTIONS ART SPACE
HOLLAND CHRISTIAN SCHOOLS							
956 OTTAWA AVENUE							2015 SPENDING POLICY
HOLLAND, MI 49423	38-1416520	501(C)(3)	12,800.	0.			GRANT
HOLLAND DEACON'S CONFERENCE							
272 E. 26TH ST HOLLAND, MI 49423	38-2309172	501(C)(3)	31,000.	0.			UNRESTRICTED SUPPORT
HOLLIAND, MI 49423	30-2303172	501(0)(3)	31,000.	0.			UNKESTRICIED SUFFORT
HOLLAND EDUCATIONAL FOUNDATION							
320 W 24TH ST							
HOLLAND, MI 49423	38-2513737	501(C)(3)	5,000.	0.			UNRESTRICTED SUPPORT
UOLIAND EDEE HEALMU CLINIC							INDECED CHED CHEDODE AND
HOLLAND FREE HEALTH CLINIC 99 W. 26TH STREET							UNRESTRICTED SUPPORT AND ELECTRONIC HEALTH
HOLLAND, MI 49423	30-0072620	501(C)(3)	22,500.	0.			SOFTWARE SYSTEM
	33 3372320		22,300.	· ·			DISTRICT STREET
HOLLAND HARBOR LIGHTHOUSE							
114 MAIDSTONE CT NE							LIGHTHOUSE MAINTENANCE
GRAND RAPIDS, MI 49546	38-7396083	501(C)(3)	9,750.	0.			AND EXPENSES

	ZEELAND AF						8-6095283 Page 1
Part II Continuation of Grants and Other	Assistance to Go	overnments and Orga	nizations in the U	nited States (Sch	edule I (Form 990), Pa I	rt II.)	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HOLLAND HISTORICAL TRUST 31 W 10TH ST HOLLAND, MI 49423	38-1692502	501(C)(3)	45,500.	0.			UNRESTRICTED, FIVE-YEAR MASTER PLAN, SPENDING GRANT
HOLLAND RESCUE MISSION 356 FAIRBANKS AVE HOLLAND, MI 49423	38-1734763	501(C)(3)	30,800.	0.			UNRESTRICTED, GATEWAY CENTER, SPENDING GRANT, WORKKEYS AND CAREER READY
HOMECOR 151 CENTRAL AVENUE SUITE 280 HOLLAND, MI 49423	38-3281993	501(C)(3)	18,000.	0.			PARTNERS FOR RENEWAL AND UNRESTRICTED
HOPE COLLEGE 141 EAST 12TH STREET HOLLAND, MI 49422	38-1381271	501(C)(3)	33,500.	0.			UPWARD BOUND - COLLEGE VISITS, KRUISENGA ART MUSEUM, PATRON FOR THE ARTS, HOPE FUND, BULTMAN
HOPE SUMMER REPERTORY THEATRE P.O. BOX 9000 HOLLAND, MI 49422	38-1381271	501(C)(3)	10,000.	0.			UNRESTRICTED SUPPORT
HOSPICE OF HOLLAND 270 HOOVER BLVD HOLLAND, MI 49423	38-2355709	501(C)(3)	49,150.	0.			EXTRAORDINARY PALLIATIVE CARE FOR ALL, UNRESTRICTED, SPENDING GRANT, VANDERLEEK CUP -
INTERNATIONAL AID INC. 17011 HICKORY ST SPRING LAKE, MI 49456	38-2323550	501(C)(3)	5,000.	0.			UNRESTRICTED SUPPORT
JUBILEE MINISTRIES 96 WEST 15TH STREET HOLLAND, MI 49423	38-3477214	501(C)(3)	7,000.	0.			UNRESTRICTED SUPPORT
KANDU 4190 SUNNYSIDE DR HOLLAND, MI 49424	38-6123412	501(C)(3)	34,800.	0.			SPENDING POLICY GRANT

	ZEELAND A		minations in the - 11	wited Ctates /O-1-	adula I (Farra 000) Da		8-6095283 Page
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
KIDS' FOOD BASKET PO BOX 1045 HOLLAND, MI 49422	04-3760991	501(C)(3)	31,400.	0.			HOLLAND SACK SUPPER PROGRAM
LAKESHORE ADVANTAGE 201 WEST WASHINGTON STE 410 ZEELAND, MI 49464	06-1708014	501(C)(6)	280,000.	0.			SMARTZONE START UP AND JOB CREATION PROGRAMMIN
LAKESHORE HABITAT FOR HUMANITY 12727 RILEY STREET HOLLAND, MI 49424	38-2893355	501(C)(3)	16,350.	0.			HOME BUILD, RESTORATION AND REPAIR, SPENDING GRANT
LIFE SERVICES SYSTEM OF OTTAWA COUNTY - 479 COLUMBIA - HOLLAND, MI 49423	38-2854059	501(C)(3)	14,221.	0.			SPENDING GRANT AND FUND DISSOLUTION
LOVE INC OF OCEANA COUNTY 186 N MICHIGAN AVENUE SHELBY, MI 49455	27-2466631	501(C)(3)	11,800.	0.			UNRESTRICTED SUPPORT
LUKE SOCIETY 3409 GATEWAY BLVD. SUITE 1000 SIOUX FALLS, SD 57106	84-0563440	501(C)(3)	8,725.	0.			GRACIAS HONDURAS PROJEC
MAKE A WISH FOUNDATION 648 MONROE AVE NW STE 104 GRAND RAPIDS, MI 49503	38-2505812	501(C)(3)	10,000.	0.			WISH BALL - WISHING WELI
MARY FREE BED HOSPITAL AND REHABILITATION CENTER - 235 WEALTHY SE - GRAND RAPIDS, MI 49503	38-1359265	501(C)(3)	6,000.	0.			CAPITAL CAMPAIGN AND UNRESTRICTED
MEL TROTTER MINISTRIES 225 COMMERCE AVE SW GRAND RAPIDS, MI 49503	38-1410467	501(C)(3)	5,750.	0.			4 X 4 PROGRAM AND UNRESTRICTED

Page 1

#### THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA, INC.

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MICHIGAN STATE UNIVERSITY					appraisal, other)		
38 ADMINISTRATION BLDG 196							
CRESCENT RD - EAST LANSING, MI							MSU RESEARCH CHAIR
48824	38-6005984	501(C)(3)	215,524.	0.			SUPPORT
10021	30 0003304	501(0)(3)	213,324.	<u> </u>			DOTTORT
MISSION PARTNERS INDIA							
PO BOX 168							
ZEELAND, MI 49464	81-0552652	501(C)(3)	17,500.	0.			UNRESTRICTED SUPPORT
			,				
NORTH POINT CHURCH							
PO BOX 98							CAPITAL: BUILDING FUND
PLAINWELL, MI 49080	35-2298172	501(C)(3)	29,380.	0.			AND TITHE
							RECOVERY SUPPORT
OAR							SERVICES, SPENDING GRANT
483 CENTURY LANE							AND COMMUNITY AND FAMILY
HOLLAND, MI 49422	38-1984739	501(C)(3)	21,600.	0.			PROGRAM
OPERATION MOBILIZATION USA							
285 LYNNWOOD AVE							
TYRONE, GA 30290	22-2513811	501(C)(3)	5,000.	0.			VISITOR'S EXPERIENCE DEC
							MACATAWA GREENWAY,
OUTDOOR DISCOVERY CENTER MACATAWA							SPENDING GRANT, PROJECT
GREENWAY - 4214 56TH STREET -							CLARITY, PLAYGROUND,
HOLLAND, MI 49423	38-2461102	501(C)(3)	39,348.	0.			INTERNSHIP PROGRAM,
OVDOM GGMOOT OF ADM							
OXBOW SCHOOL OF ART							WEEKL GOLLL DEVIDE GEVIDEO
36 SOUTH WABASH AVE 12TH FLOOR	20 1001760	E01/G)/2)	154 011				METAL SCULPTURE STUDIO
CHICAGO, IL 60603	38-1081760	501(C)(3)	174,011.	0.			BUILDING ADDITION
DAMINIANO MT							OTTAWA COUNTY YOUTH
PATHWAYS MI							ASSESSMENT SURVEY; TOTAL
412 CENTURY LANE	20 2112122	E01/G)/3)	F	_			TREK QUEST AND LONG-TERM
HOLLAND, MI 49423	38-2118103	501(C)(3)	57,700.	0.			OUTCOMES RESEARCH
DEADY HOD GGUOOL							UNRESTRICTED, PRESCHOOL
READY FOR SCHOOL							TUITION ASSISTANCE,
70 W 8TH STREET, STE 100	05 4000650	E01 (G) (3)	F2 F52				PROGRAM SUPPORT,
HOLLAND, MI 49423	27-4898652	DOT(G)(3)	53,573.	0.			EXECUTIVE TRANSITION

THE COMMUNITY FOUNDATION OF THE

Schedule I (Form 990) HOLLAND/	ZEELAND AF	REA, INC.				3	88-6095283 Page 1
Part II Continuation of Grants and Othe	r Assistance to G	overnments and Orga	anizations in the U	nited States (Sch	edule I (Form 990), Pa	art II.)	1
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RENEW THERAPEUTIC RIDING CENTER							
4271 60TH STREET							
HOLLAND, MI 49423	90-0857463	501(C)(3)	31,000.	0.			CAPITAL CAMPAIGN
RESTHAVEN CARE COMMUNITY							
9 EAST 8TH STREET							UNRESTRICTED SUPPORT AND
HOLLAND, MI 49423	38-1387113	501(C)(3)	5,450.	0.			SPENDING GRANT
RICK RACK							
100 PINE STREET, SUITE 177				_			
ZEELAND, MI 49464	27-1812214	501(C)(3)	10,000.	0.			EXPANSION PROJECT
ROOM FOR ALL							
P.O. BOX 11495							
ALBANY, NY 12211	75-3202615	501(C)(3)	25,000.	0.			STAFF EXPANSION
CALLED AND ADDRESS							TINDEGED TOWER GURDORE
SALVATION ARMY							UNRESTRICTED SUPPORT,
104 CLOVER AVENUE HOLLAND, MI 49423	22-2406433	501(C)(3)	28,300.	0.			CAPITAL CAMPAIGN, EXPANSION
HOLLAND, MI 45425	22-2400433	501(C)(3)	20,300.	0.			EXPANSION
SECOND REFORMED CHURCH							SPENDING GRANT, GENERAL
225 EAST CENTRAL AVENUE							FUND, MISSION OFFERING,
ZEELAND, MI 49464	38-1507304	501(C)(3)	67,708.	0.			ORGAN FUND
SPARROW FOUNDATION							
P.O. BOX 30480	20 6100605	E01/G)/2)	10.000				L
LANSING, MI 48909	38-6100687	501(C)(3)	10,000.	0.			DAPPER DADS
ST. FRANCIS DE SALES CHURCH							
195 W. 13TH STREET							
HOLLAND, MI 49423	38-3473661	501(C)(3)	5,000.	0.			UNRESTRICTED SUPPORT
-							ANALYSIS AND DEVELOPMENT
TAKING ROOT MINISTRIES							OF CURRICULUM AND
PO BOX 2564							INSTRUCTION; UNRESTRICTED
HOLLAND, MI 49422	46-1147265	501(C)(3)	49,200.	0.			SUPPORT

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Assistance to Go	overnments and Orga	nizations in the U	nited States (Sch	edule I (Form 990), Pa	rt II.)	Г
<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
38-3577991	501(C)(3)	8,100.	0.			PROGRAM SUPPORT
38-1398838	501(C)(3)	20,000.	0.			HOUSING AND GENERAL SUPPORT
38-1266660	501(C)(3)	22,450.	0.			DEMOGRAPHIC AND ECONOMIC IMPACT STUDY
38-3590223	501(C)(3)	5,800.	0.			TULIPANAS LATINO ART & FILM FESTIVAL
47-3348629	501(C)(3)	9,750.	0.			SUSTAINABLE MATERIALS
23-7128379	501(C)(3)	10,000.	0.			PILOT - MIDDLE SCHOOL EXPERIENTIAL AND PLACE-BASED CURRICULUM
38-6032447	501(C)(3)	6,685.	0.			UNRESTRICTED, KINDERGARTEN TOWER, IB WORKSHOP
38-1708140	501(C)(3)	10,000.	0.			NEPAL EARTHQUAKE INITIATIVES
95_1922279	501(C)(3)	10 520	0			UNRESTRICTED SUPPORT OR WHERE NEEDED MOST, NEPAL EARTHQUAKE
	(b) EIN  38-3577991  38-3577991  38-1398838  38-1266660  38-3590223  47-3348629  23-7128379	(b) EIN (c) IRC section if applicable  38-3577991 501(C)(3)  38-1398838 501(C)(3)  38-1266660 501(C)(3)  47-3348629 501(C)(3)  23-7128379 501(C)(3)  38-6032447 501(C)(3)  38-1708140 501(C)(3)	Assistance to Governments and Organizations in the U           (b) EIN         (c) IRC section if applicable         (d) Amount of cash grant           38-3577991         501(c)(3)         8,100.           38-1398838         501(c)(3)         20,000.           38-1266660         501(c)(3)         22,450.           38-3590223         501(c)(3)         5,800.           47-3348629         501(c)(3)         9,750.           23-7128379         501(c)(3)         10,000.           38-6032447         501(c)(3)         6,685.           38-1708140         501(c)(3)         10,000.	Assistance to Governments and Organizations in the United States (Sch. (b) EIN (c) IRC section if applicable         (d) Amount of cash grant         (e) Amount of non-cash assistance           38-3577991         501(c)(3)         8,100.         0.           38-1398838         501(c)(3)         20,000.         0.           38-3590223         501(c)(3)         22,450.         0.           47-3348629         501(c)(3)         5,800.         0.           23-7128379         501(c)(3)         9,750.         0.           38-6032447         501(c)(3)         10,000.         0.           38-1708140         501(c)(3)         10,000.         0.	Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Pa           (b) EIN         (c) IRC section if applicable         (d) Amount of cash grant         (e) Amount of non-cash assistance         (f) Method of valuation (book, FMV, appraisal, other)           38-3577991         501(c)(3)         20,000.         0.           38-1266600         501(c)(3)         22,450.         0.           38-3590223         501(c)(3)         5,800.         0.           47-3348629         501(c)(3)         9,750.         0.           23-7128379         501(c)(3)         10,000.         0.           38-6032447         501(c)(3)         10,000.         0.	Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)   (b) EIN   (c) IRC section if applicable   (d) Amount of cash grant   (e) Amount of non-cash assistance   (f) Method of valuation in concash assistance   (g) Description of non-cash

Schedule I (Form 990) HOLLAND / Part II Continuation of Grants and Othe	ZEELAND AF		nizations in the LI	nited States (Sah	adula I (Farm 000) Pa		8-6095283 Page
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ZEELAND CHRISTIAN SCHOOL 334 W. CENTRAL AVE ZEELAND, MI 49464	38-1566660	501(C)(3)	40,200.	0.			2015 SPENDING POLICY GRANT
ZERO GRAVITY MINISTRIES P.O. BOX 112 ZEELAND, MI 49464	26-0681206	501(C)(3)	7,000.	0.			MISSIONARY SUPPORT

Schedule I (Form 990) (2015)

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
У				
252	597,245.	0.	N/A	N/A
_	recipients	recipients cash grant	recipients cash grant cash assistance	recipients cash grant cash assistance (book, FMV, appraisal, other)

Part IV | Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

PART I, LINE 2:

ALL GRANTS OF THE FOUNDATION ARE DISTRIBUTED, AT A MINIMUM, WITH A

TRANSMITTAL LETTER THAT ITEMIZES THE PURPOSE OF THE GRANT, CONFIRMS THE

CHARITABLE NATURE OF THE GRANT AND ACKNOWLEDGES THE FUND(S) FROM WHICH THE

GRANT IS MADE.

COMPETITIVE GRANTS REQUIRE A SIGNED GRANT ACCEPTANCE AGREEMENT THAT

OUTLINES THE PURPOSE OF THE GRANT AND INSTRUCTS THE GRANTEE TO USE THE

FUNDS FOR THE PURPOSE OUTLINED IN THEIR APPLICATION. IT REQUIRES THAT ANY

CHANGES IN THE USE OF FUNDS MUST FIRST BE APPROVED BY THE FOUNDATION. A

#### Part IV | Supplemental Information

FINAL NARRATIVE AND FINANCIAL REPORT ON THE USE OF FUNDS IS REQUIRED AT THE
END OF THE PROGRAM PERIOD. THAT REPORT IS REVIEWED BY THE VICE PRESIDENT OF
COMMUNITY IMPACT TO VERIFY THE FUNDS WERE USED FOR THEIR INTENDED PURPOSE.
ANY FUNDS REMAINING THAT ARE NOT USED FOR THE STATED PURPOSE ARE REQUIRED
TO BE RETURNED.

SCHOLARSHIP AWARDS ARE ISSUED DIRECTLY TO THE EDUCATIONAL INSTITUTION FOR CREDIT TO THE STUDENT'S ACCOUNT. ANY DOLLARS NOT USED FOR THE STUDENT'S EDUCATIONAL PURPOSES ARE REQUIRED TO BE RETURNED BY THE SCHOOL.

PART II, LINE 1, COLUMN (H):

NAME OF ORGANIZATION OR GOVERNMENT: CITY OF HOLLAND

(H) PURPOSE OF GRANT OR ASSISTANCE: BIANNUAL RETREAT, SNOWMELT EXTENSION

PROJECT, MULTI-CULTURAL FESTIVAL, WWII MEMORIAL GARDEN, LAKEVIEW CITY

PARK, HOLLAND YOUTH CONNECTIONS

NAME OF ORGANIZATION OR GOVERNMENT: GRAND VALLEY STATE UNIVERSITY

(H) PURPOSE OF GRANT OR ASSISTANCE: UNRESTRICTED, NONPROFIT BOARD

TRAINING PROGRAM, FOUNDERS ENDOWED SCHOLARSHIP AND ESTHER PADNOS NURSING SCHOLARSHIP

NAME OF ORGANIZATION OR GOVERNMENT: GREATER OTTAWA COUNTY UNITED WAY

(H) PURPOSE OF GRANT OR ASSISTANCE: LAKESHORE HOUSING ALLIANCE, OTTAWA

HOUSING NEXT, BOARD TRAINING, COMMUNITY ASSESSMENT, LAKESHORE NONPROFIT

ALLIANCE, SPENDING GRANT

NAME OF ORGANIZATION OR GOVERNMENT: HOPE COLLEGE

(H) PURPOSE OF GRANT OR ASSISTANCE: UPWARD BOUND - COLLEGE VISITS,

KRUISENGA ART MUSEUM, PATRON FOR THE ARTS, HOPE FUND, BULTMAN STUDENT

Part IV Supplemental Information
CENTER, STEP UP COLLEGE VISITS, COMPOSITION COMMISSION, WAVERLY MEADOWS
WELLNESS PROGRAM, JACK H. MILLER CENTER FOR MUSICAL ARTS
NAME OF ORGANIZATION OR GOVERNMENT: HOSPICE OF HOLLAND
(H) PURPOSE OF GRANT OR ASSISTANCE: EXTRAORDINARY PALLIATIVE CARE FOR
ALL, UNRESTRICTED, SPENDING GRANT, VANDERLEEK CUP - GIFTS FROM HEART
NAME OF ORGANIZATION OR GOVERNMENT:
OUTDOOR DISCOVERY CENTER MACATAWA GREENWAY
(H) PURPOSE OF GRANT OR ASSISTANCE: MACATAWA GREENWAY, SPENDING GRANT,
PROJECT CLARITY, PLAYGROUND, INTERNSHIP PROGRAM, CAPITAL PROJECT
NAME OF ORGANIZATION OR GOVERNMENT: READY FOR SCHOOL
(H) PURPOSE OF GRANT OR ASSISTANCE: UNRESTRICTED, PRESCHOOL TUITION
ASSISTANCE, PROGRAM SUPPORT, EXECUTIVE TRANSITION ASSISTANCE

#### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

**Open To Public** Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

► Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA,

**Employer identification number** 38-6095283

Par	tΙ	Types	of Property				•			
				(a) Check if applicable		(c) Noncash contribution amounts reported on Form 990, Part VIII, line 10	(d) Method of de noncash contribu		•	s
1	Art - \	Works of	art		TOTAL CONTINUES	1 01111 000,1 411 1111, 11110 15				
2			treasures							
3			interests							
4			olications							
5			ousehold goods							
6			r vehicles							
7			nes							
8			perty							
9			blicly traded	X	48	1,624,412	. FMV			
10			osely held stock							
11			rtnership, LLC, or							
		interests								
12			scellaneous							
13			ervation contribution -							
	Histo	oric structi	ures							
14			ervation contribution - Other							
15			esidential							
16			ommercial							
17			ther							
18										
19			/							
20			dical supplies							
21										
22			acts							
23			imens							
24			artifacts							
25		er 🕨 (	(							
26	Othe	er 🕨 (	)							
27	Othe	er 🕨 (								
28	Othe	er 🕨 (	)							
29	Num	ber of For	ms 8283 received by the organi	ization durin	g the tax year for c	ontributions				
	for w	hich the c	organization completed Form 82	83, Part IV, I	Donee Acknowled	gement 29				
									Yes	No
30a	Durin	ng the yea	r, did the organization receive b	y contributio	on any property rep	oorted in Part I, lines 1 thro	ugh 28, that it			
	must	hold for a	at least three years from the dat	e of the initia	al contribution, and	I which is not required to b	e used for			
	exem	npt purpos	ses for the entire holding period	?				30a		X
b			ibe the arrangement in Part II.							
31	Does	the organ	nization have a gift acceptance	policy that re	equires the review	of any non-standard contri	butions?	31	Х	
32a	Does	the organ	nization hire or use third parties	or related or	rganizations to soli	cit, process, or sell noncas	h			
	contr	ributions?						32a	Х	
b	If "Ye	es," descr	ibe in Part II.							
33	If the	organiza	tion did not report an amount in	column (c) f	for a type of prope	rty for which column (a) is o	hecked,			
	desc	ribe in Pa	rt II.							

THE COMMUNITY FOUNDATION OF THE Schedule M (Form 990) (2015) HOLLAND/ZEELAND AREA, INC. 38-6095283 Page 2 Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. SCHEDULE M, PART I, COLUMN (B): THE AMOUNT LISTED IN COLUMN B REPRESENTS THE NUMBER OF ITEMS RECEIVED. SCHEDULE M, LINE 32B: STOCK BROKERS ASSISTED WITH THE SALE OF PUBLICLY TRADED SECURITIES.

#### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

➤ Attach to Form 990 or 990-EZ.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA, INC.

**Employer identification number** 38-6095283

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: SUPPORTS HIGH IMPACT CHARITABLE PROJECTS. WE HELP DONORS ACHIEVE THEIR CHARITABLE GOALS, AND WE LEAD AND PARTNER IN COMMUNITY LEVEL INITIATIVES.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

COMMUNITY LEVEL INITIATIVES.

FORM 990, PART VI, SECTION A, LINE 2:

NANCY MILLER AND SUE DEN HERDER HAVE A FAMILY RELATIONSHIP.

THE BOARD HAS REVIEWED THE RELATIONSHIPS DESCRIBED ABOVE AND HAS DETERMINED THAT ALL VOTING MEMBERS STILL QUALIFY AS BEING INDEPENDENT.

FORM 990, PART VI, SECTION A, LINE 6:

DONORS WHO CONTRIBUTE \$50 OR MORE ARE CONSIDERED TO BE "MEMBERS" AND ARE INVITED TO VOTE IN THE ELECTION OF THE GOVERNING BOARD AT THE ANNUAL MEETING HELD IN THE SPRING OF EACH YEAR. OTHERWISE, SUCH "MEMBERS" HAVE NO GOVERNING AUTHORITY.

FORM 990, PART VI, SECTION A, LINE 7A:

DONORS WHO CONTRIBUTE \$50 OR MORE ARE CONSIDERED TO BE "MEMBERS" AND ARE INVITED TO VOTE IN THE ELECTION OF THE GOVERNING BOARD AT THE ANNUAL MEETING HELD IN THE SPRING OF EACH YEAR. OTHERWISE, SUCH "MEMBERS" HAVE NO GOVERNING AUTHORITY.

Name of the organization THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA, INC.

Employer identification number 38-6095283

FORM 990, PART VI, SECTION B, LINE 11:

A DRAFT COPY OF FORM 990 WITH SUPPORTING SCHEDULES WAS PERSONALLY PRESENTED BY THE AUDITORS TO THE AUDIT COMMITTEE FOR THEIR EDITS AND QUESTIONS. ON BEHALF OF THE AUDIT COMMITTEE, THE PRESIDENT E-MAILED TO THE FULL BOARD (ALL OFFICERS AND TRUSTEES/DIRECTORS) A FINAL DRAFT OF THE 990 AND SUPPORTING SCHEDULES, ALLOWING TIME FOR THEIR REVIEW, COMMENTS AND/OR QUESTIONS PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

THE COMMUNITY FOUNDATION STRIVES TO MAINTAIN THE HIGHEST ETHICAL STANDARDS IN ALL POLICIES, PROCEDURES AND PROGRAMS AND TO AVOID ANY CONFLICTS OF EACH TRUSTEE, OFFICER, MEMBER OF A COMMITTEE WITH BOARD DELEGATED POWERS AND EMPLOYEES, ANNUALLY SIGNS A STATEMENT, WHICH AFFIRMS THAT SUCH PERSON 1) HAS RECEIVED A COPY OF THE CONFLICT OF INTEREST POLICY, 2) HAS READ AND UNDERSTANDS THE POLICY, 3) HAS AGREED TO COMPLY WITH THE POLICY, AND 4) UNDERSTANDS THAT THE FOUNDATION IS A CHARITABLE ORGANIZATION AND THAT IN ORDER TO MAINTAIN ITS FEDERAL TAX EXEMPTION, IT MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ONE OR MORE OF ITS TAX-EXEMPT PURPOSES IN CONNECTION WITH ANY DIRECT OR INDIRECT FINANCIAL INTEREST OR AN INTERESTED PERSON MUST DISCLOSE THE EXISTENCE OF DUALITY OF INTEREST. HIS/HER FINANCIAL INTEREST OR AFFILIATION AND ALL MATERIAL FACTS TO THE TRUSTEES AND MEMBERS OF THE COMMITTEE WITH BOARD DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT. AFTER DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, AND AFTER ANY DISCUSSION WITH THE INTERESTED PERSON, HE OR SHE MAY BE REQUESTED TO LEAVE THE BOARD OR COMMITTEE MEETING WHILE THE DETERMINATION OF CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON. THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS.

Employer identification number 38-6095283

FORM 990, PART VI, SECTION B, LINE 15A:

PURPOSE OVER AND ABOVE ANY LEGAL REQUIREMENT OR PUBLIC SCRUTINY, AS GOOD STEWARDS OF PHILANTHROPIC RESOURCES, THE FOUNDATION GOES THE EXTRA MILE TO BE CERTAIN THAT LEVELS OF COMPENSATION ARE REASONABLE. REASONABLE IS GENERALLY DEFINED AS WHAT SIMILAR PERSONS IN SIMILAR POSITIONS WITH SIMILAR DUTIES AT SIMILAR ORGANIZATIONS ARE PAID. PROCESS 1) EACH YEAR, THE CHAIR OF THE BOARD SENDS AN ELECTRONIC EVALUATION SURVEY AND A COPY OF THE PRESIDENT/CEO'S RESPONSIBILITIES TO ALL TRUSTEES, ALL STAFF, A SELECT NUMBER OF FUND HOLDERS AND A SELECT NUMBER OF NONPROFIT EXECUTIVE DIRECTORS. 2) ALL RECIPIENTS ARE ASKED TO COMPLETE THE ANONYMOUS SURVEY WHICH HAS QUESTIONS DIRECTLY RELATED TO THE PRESIDENT/CEO'S PERFORMANCE AND AREAS OF STRENGTH AND WEAKNESS. 3) THE BOARD CHAIR COLLECTS AND CONDENSES THE RESPONSES INTO A SUMMARY FORM. 4) THE EXECUTIVE COMMITTEE SERVES AS THE COMPENSATION COMMITTEE (I.E. DISINTERESTED GOVERNING BOARD) AND WILL CONVENE, REVIEW THE PERFORMANCE SUMMARY AND AGREE ON POINTS TO COVER DURING THE REVIEW. 5) EXECUTIVE COMMITTEE OBTAINS AND REFERENCES APPROPRIATE DATA AS TO COMPARABILITY PRIOR TO MAKING ITS SALARY DETERMINATION. RELEVANT DATA INCLUDES, BUT IS NOT LIMITED TO CURRENT COMPENSATION SURVEYS COMPILED BY INDEPENDENT SOURCES. FOR EXAMPLE, THE COUNCIL ON FOUNDATION'S GRANT MAKER'S SALARIED BENEFIT REPORTS (PUBLISHED ANNUALLY), CHARITABLE FORM 990'S ON GUIDESTAR, AND NONPROFIT SALARY SURVEYS. THE COMMITTEE REVIEWS COMPENSATION LEVELS PAID BY SIMILARLY SITUATED ORGANIZATIONS FOR FUNCTIONALLY COMPARABLE POSITIONS AND THEN RECOMMENDS SALARY ADJUSTMENTS OR 6) DOCUMENTATION MEETING MINUTES INCLUDE COMMITTEE MEMBERS BONUS PAYMENTS. IN ATTENDANCE AND THOSE THAT VOTED ON IT, BASIC TERMS OF THE CONTRACT AND THE DATE IT WAS APPROVED, THE COMPARABILITY DATA OBTAINED AND RELIED UPON AND HOW THE DATA WAS OBTAINED, AND ANY ACTIONS TAKEN WITH RESPECT TO

Name of the organization THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA, INC.

Employer identification number 38-6095283

CONSIDERATION OF THE TRANSACTION BY ANYONE WHO MAY HAVE A CONFLICT OF

INTEREST WITH RESPECT TO THE DECISION ON THE COMPENSATION. THIS PROCESS

LAST OCCURRED IN DECEMBER, 2015.

MEMBERS OF THE BOARD OF DIRECTORS ARE NOT COMPENSATED. THERE ARE NO OTHER EMPLOYEES MEETING THE DEFINITION OF A KEY EMPLOYEE. A FORMAL REVIEW OF ALL EMPLOYEES IS CONDUCTED BY THE PRESIDENT/CEO ANNUALLY. EMPLOYEES SUBMIT ORGANIZATIONAL GOALS WITHIN THEIR AREA OF RESPONSIBILITY AND PROGRESS TOWARDS THOSE GOALS IN EACH OF THE AREAS IS DISCUSSED. AT YEAR-END EMPLOYEES CONDUCT A SELF-REVIEW IN THE AREAS OF JOB KNOWLEDGE, PROFESSIONALISM, EFFICIENCY AND ACCURACY, TEAMWORK AND INITIATIVE. THEN THE PRESIDENT/CEO MEETS WITH EMPLOYEES TO DISCUSS AREAS OF STRENGTH, WEAKNESS OR SUGGESTIONS FOR IMPROVEMENT. THE MOST RECENT YEAR THIS PROCESS WAS UNDERTAKEN WAS 2015.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS, SUCH AS FORM 1023, ARTICLES OF INCORPORATION, BYLAWS,

CONFLICT OF INTEREST POLICY, WHISTLEBLOWER POLICY AND RECORDS RETENTION

POLICY, ARE AVAILABLE TO THE PUBLIC UPON REQUEST. AUDITED FINANCIAL

STATEMENTS, FORM 990 (AND FORM 990-T, IF REQUIRED) ARE AVAILABLE ON THE

FOUNDATION'S WEBSITE, ON GUIDESTAR AND UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS

-12,530.

FORM 990, PART XII, LINE 2C:

THE AUDIT COMMITTEE OVERSIGHT PROCESS HAS NOT CHANGED FROM THE PRIOR

YEAR.

Schedule O (Form 990 or		Page 2
Name of the organization	THE COMMUNITY FOUNDATION OF THE	Employer identification number 38-6095283
	HOLLAND/ZEELAND AREA, INC.	38-6095283

## PUBLIC DISCLOSURE COPY

Form	990- I	Exempt Organization Business Income Tax Return							OMB No. 1545-0687	
			•	nd proxy tax und	er se	ction 6033(e))			0045	
		For cal	endar year 2015 or other tax ye			, and ending		_ · l	2015	
Depart	ment of the Treasury		•	orm 990-T and its instruc		•		L	Open to Public Inspection for	
_	I Revenue Service		Do not enter SSN numbe				ation is a 501(c)(3).		501(c)(3) Organizations Only over identification number	
A L	Check box if address changed			Check box if name cl TY FOUNDATI				(Empl	loyees' trust, see actions.)	
B Ex	empt under section	Print	HOLLAND/ZEE	LAND AREA,	INC	•			8-6095283	
X	] 501( <b>c</b> )( <b>3</b> )	Or	Number, street, and roon						ated business activity codes nstructions.)	
	408(e) 220(e)	Туре		STREET, SU						
	408A530(a)			vince, country, and ZIP or	r foreig	n postal code		900099		
	529(a) ok value of all assets	<b>.</b> .	HOLLAND, MI					900	099	
5 at e	nd of year .		exemption number (See in a corganization type		<u> </u>	FO1(a) trust	401(a) trust		Other truet	
		n'e prim	ary unrelated business act	Vity TNVESTM	∟ ENT	501(c) trust	401(a) trust	_ TH2	Other trust	
			oration a subsidiary in an					Ye		
			ifying number of the parer		เเ-อนมอเ	ulary controlled group:			55 [21] NU	
			IICHAEL GOOR			Telenho	one number $\blacktriangleright$ 6	16-	396-6590	
			de or Business Ind			(A) Income	(B) Expenses		(C) Net	
1 a	Gross receipts or sale					. ,				
	Less returns and allo			<b>c</b> Balance▶	1c					
2	Cost of goods sold (S	Schedule	A, line 7)		2					
	Gross profit. Subtrac				3					
4 a	Capital gain net incor	ne (attac	h Schedule D)		4a					
b	Net gain (loss) (Form	4797, P	art II, line 17) (attach Forn	n 4797)	4b					
C	Capital loss deduction	apital loss deduction for trusts								
			ips and S corporations (at	·	5	35,891.	STMT 1		35,891.	
					6					
			ne (Schedule E)		7					
		-	nd rents from controlled o	. ,	8					
			on 501(c)(7), (9), or (17) o	- '						
			me (Schedule I)		10					
			J)		11 12					
			s; attach schedule) gh 12		13	35,891.			35,891.	
			ot Taken Elsewhe						33,031.	
	(Except for	contribu	utions, deductions mus	t be directly connected			s income.)			
14	•	,	rectors, and trustees (Sch	/				14		
15	Salaries and wages							15		
16								16		
17								17		
18 19								18 19		
20	Charitable contribut	ione (Sec	e instructions for limitation	rulec)				20		
21			562)					20		
22			Schedule A and elsewher					22b		
23								23		
24	Contributions to def	erred co	mpensation plans					24		
25								25		
26			chedule I)					26		
27	Excess readership c	osts (Sc	hedule J)					27		
28	Other deductions (a	ttach sch	edule)			SEE STAT	EMENT 2	28	1,894.	
29	Total deductions	. Add lin	es 14 through 28					29	1,894.	
30			ncome before net operatin					30	33,997.	
31	Net operating loss d	eduction	(limited to the amount on	line 30)				31	22 005	
32			ncome before specific ded					32	33,997.	
33			/\$1,000, but see line 33 ir					33	1,000.	
34			income. Subtract line 33	`		·		34	32,997.	

Form 990-T (2015) Part III Tax Computation Organizations Taxable as Corporations. See instructions for tax computation. Controlled group members (sections 1561 and 1563) check here See instructions and: a Enter your share of the \$50,000, \$25,000, and \$9,925,000 taxable income brackets (in that order): (2) |\$ **b** Enter organization's share of: (1) Additional 5% tax (not more than \$11,750) (2) Additional 3% tax (not more than \$100,000) \_\_\_\_\_\_\_\_\$ 4,950. c Income tax on the amount on line 34 35c Trusts Taxable at Trust Rates. See instructions for tax computation. Income tax on the amount on line 34 from: Tax rate schedule or Schedule D (Form 1041) 36 37 Proxy tax. See instructions 37 Alternative minimum tax 38 **39 Total.** Add lines 37 and 38 to line 35c or 36, whichever applies 39 4,950 Part IV | Tax and Payments **40a** Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116) 40a **b** Other credits (see instructions) 40b 40c c General business credit. Attach Form 3800 d Credit for prior year minimum tax (attach Form 8801 or 8827) e Total credits. Add lines 40a through 40d 40e 4,950. Subtract line 40e from line 39 41 Other taxes. Check if from: Form 4255 Form 8611 Form 8697 Form 8866 Other (attach schedule) 42 Total tax. Add lines 41 and 42 43 4,950 44 a Payments: A 2014 overpayment credited to 2015 **b** 2015 estimated tax payments 44b c Tax deposited with Form 8868 44c **d** Foreign organizations: Tax paid or withheld at source (see instructions) 44d e Backup withholding (see instructions) 44e f Credit for small employer health insurance premiums (Attach Form 8941) 44f Form 2439 **g** Other credits and payments: Other \_\_\_\_ Form 4136 Total payments. Add lines 44a through 44g 45 Estimated tax penalty (see instructions). Check if Form 2220 is attached 46 Tax due. If line 45 is less than the total of lines 43 and 46, enter amount owed 47 47 4.969 Overpayment. If line 45 is larger than the total of lines 43 and 46, enter amount overpaid 48 48 Enter the amount of line 48 you want: Credited to 2016 estimated tax Statements Regarding Certain Activities and Other Information (see instructions) At any time during the 2015 calendar year, did the organization have an interest in or a signature or other authority over a financial account (bank, No Yes securities, or other) in a foreign country? If YES, the organization may have to file FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If YES, enter the name of the foreign country here Х During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If YES, see instructions for other forms the organization may have to file. Enter the amount of tax-exempt interest received or accrued during the tax year >\$ Schedule A - Cost of Goods Sold. Enter method of inventory valuation N/A Inventory at beginning of year 6 Inventory at end of year Purchases Cost of goods sold. Subtract line 6 2 Cost of labor 3 from line 5. Enter here and in Part I, line 2 7 3 4a 8 Do the rules of section 263A (with respect to Yes No 4 a Additional section 263A costs (att. schedule) **b** Other costs (attach schedule) ...... 4b property produced or acquired for resale) apply to the organization? Total. Add lines 1 through 4b Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge. Sign Here PRESIDENT/CEO the preparer shown below (see Signature of officer instructions)? X Yes Print/Type preparer's name Preparer's signature Date Check l if PTIN self- employed Paid TINA M. PETERS, CPA P00904574 **Preparer** Firm's name ▶ PLANTE & MORAN, PLLC 38-1357951 Firm's EIN ▶ **Use Only** SUITE 500 2601 CAMBRIDGE CT., Firm's address ► AUBURN HILLS, MI 48326 Phone no. 248-375-7100

Form 990-T (2015) HOLLAND/ZEELAND AREA, INC.

Schedule C - Rent Inco	ome (Fr	om Real	Proper	ty and	l Personal	Propert	y Lease	ed With Real	Prope	erty)(see instructions)
1. Description of property										
(1)										
(2)										
(3)										
(4)										
	2.	. Rent receive	ed or accrue	d				0(0)5:		
(a) From personal property (i rent for personal property 10% but not more the	y is more than	age of	<b>(b)</b> F	f rent for pe	nd personal proper ersonal property ex is based on profit	ceeds 50% o	entage r if			nnected with the income in (b) (attach schedule)
(1)										
(2)										
(3)										
(4) Total		0.	Total				0			
	l 0(-)						0.	(b) Total deductio	ne	
(c) Total income. Add totals of co here and on page 1, Part I, line 6,	column (A)						0.	Enter here and on pag Part I, line 6, column (		0.
Schedule E - Unrelated	Debt-l	-inanced	Incom	l <b>e</b> (see i	nstructions)					
					2. Gross inc	come from		<ol><li>Deductions direct to debt-</li></ol>	ly connect financed p	
1. Description of debt-financed property		ed property			or allocable financed	e to debt-	(a)	Straight line depreciati (attach schedule)	on	(b) Other deductions (attach schedule)
(1)										
(2)										
(3)										
(4)										
<ol> <li>Amount of average acquisition debt on or allocable to debt-finance property (attach schedule)</li> </ol>	4. Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)  5. Average and of or all debt-financed debt-financed		adjusted ba Ilocable to nced proper i schedule)	ple to by column 5 by column 5			7. Gross income reportable (column 2 x column 6)		8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))	
(1)						%				
(2)						%				
(3)						%				
(4)						%				
								iter here and on page 1 art I, line 7, column (A).		Enter here and on page 1, Part I, line 7, column (B).
Totals							<u> </u>		0.	0.
Total dividends-received deduction Schedule F - Interest, A	Appuitions	ed in column	tios ar	d Por	te From C	ontrollo	d Organ	nizations /	in a turi a	
Schedule 1 - Interest, 7	Aimuitie	is, noyai	lies, ai		t Controlled C			iizations (see	instruc	tions)
1. Name of controlled organizat	tion	<b>2.</b> Employer ide numb	entification	Net un	3. related income see instructions)	Total of	4. f specified ents made	5. Part of colum included in the corganization's gro	ontrolling	connected with income
(1)										
<u>(1)</u> (2)										
(3)										
(4)										
Nonexempt Controlled Organi	zations	l		I.		I				
7. Taxable Income	8. Net u	inrelated incom see instructions		<b>9.</b> Tot	tal of specified pay made	ments 1	in the conf	olumn 9 that is include rolling organization's ross income		Deductions directly connected with income in column 10
(1)										
(2)										
(3)										
(4)										
							Enter here	olumns 5 and 10. and on page 1, Part I, 8, column (A).	Ent	Add columns 6 and 11. ter here and on page 1, Part I, line 8, column (B).
Totals								0		0.

Form 990-T (2015) HOLLAND/ZEELAND AREA, INC.

Schedule G - Investme (see instr		Section &	501(c)(7	), (9), or (17) Oı	rganizat	tion			
1. Descr	ription of income			2. Amount of income	directly of	luctions connected schedule)		Set-asides tach schedule)	<ol> <li>Total deductions and set-asides (col. 3 plus col. 4)</li> </ol>
(1)									
(2)									
(3)									
(4)									
( )				Enter here and on page 1, Part I, line 9, column (A).					Enter here and on page 1, Part I, line 9, column (B).
				0.					0.
Schedule I - Exploited (see instru		Income	Other	Than Advertis	ing Inco	me			
1. Description of exploited activity	2. Gross unrelated business income from trade or business	business with produce of unrelate		4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	from act is not u	s income ivity that nrelated s income		5. Expenses ttributable to column 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
Totals	Enter here and on page 1, Part I, line 10, col. (A).	Enter here a page 1, P line 10, co	art I,						Enter here and on page 1, Part II, line 26.
Schedule J - Advertision	ng Income (see i	nstructions)							
Part I Income From I	Periodicals Rep	orted on	a Cons	solidated Basis					
1. Name of periodical	2. Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compu cols. 5 through 7.		rculation come	6.	Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
Totals (carry to Part II, line (5))		0.	0.						0.
Part II Income From I		orted on			each peric	odical listed	d in Pa	art II, fill in	
Columns 2 timough	1 on a line-by-line ba	1313.)		1.	_		ı		
1. Name of periodical	<b>2.</b> Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compu cols. 5 through 7.		rculation come	6.	Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
Totals from Part I	<b>•</b>	0.	0.	•	_				0.
Totals, Part II (lines 1-5)	Enter here and c page 1, Part I, line 11, col. (A).	page	ere and on 1, Part I, I, col. (B).						Enter here and on page 1, Part II, line 27.
Schedule K - Compens					instructio	ns)			, , ,
1. N			,	2. Title		3. Percer time devot busines	ed to		ensation attributable elated business
(1)							%		
(2)							%		
(3)							<del>//</del> 0		
							<del>/</del> %		
(4)	Part II lina 14						/0		0.
Total. Enter here and on page 1, P	aitii, iiiie 14						<u> </u>	<u> </u>	0 ·

FORM 990-T	INCOME (LOSS) FROM PARTNERSHIPS AND S CORPORATIONS	STATEMENT 1			
DESCRIPTION		AMOUNT			
LANDMARK EQUITY	AL ESTATE PARTNERS III-B, LP PARTNERS XV LP PITAL PRIVATE EQUITY FUND XI, LP	1,387. 34,671. -167.			
TOTAL TO FORM 9	35,891.				
1011111 10 101111 3	JU-I, FAGE I, DINE J	=======================================			
FORM 990-T	OTHER DEDUCTIONS	STATEMENT 2			
		<del></del>			
FORM 990-T	OTHER DEDUCTIONS	STATEMENT 2			

#### Form **2220**

Department of the Treasury

### **Underpayment of Estimated Tax by Corporations**

Attach to the corporation's tax return.

FORM 990-T

<sup>-T</sup> 201

OMB No. 1545-0123

 Internal Revenue Service
 ▶ Information about Form 2220 and its separate instructions is at www.irs.gov/form2220.

 Name
 THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA, INC.

Employer identification number 38-6095283

**Note:** Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38 on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

F	Part I	Required Annual Payment							
1	Total tax	(see instructions)						1	4,950.
						i			
		l holding company tax (Schedule PH (Form 1120), lin			2a				
b		ck interest included on line 1 under section 460(b)(2)							
	contract	s or section 167(g) for depreciation under the income	fore	cast method	2b				
C	Credit fo	r federal tax paid on fuels (see instructions)			2c				
C	i Total. A	dd lines 2a through 2c						2d	
3	Subtract	line 2d from line 1. If the result is less than \$500, ${\bf do}$	not (	complete or file this form.	The corporation				
	does not	owe the penalty						3	4,950.
4	Enter the	e tax shown on the corporation's 2014 income tax ret	urn (	see instructions). Cautio	n; If the tax is zero	)			
	or the ta	x year was for less than 12 months, skip this line a	nd er	nter the amount from line	e 3 on line 5			4	744.
5	Require	d annual payment. Enter the smaller of line 3 or line	4. If	the corporation is require	d to skip line 4,				
	enter the	amount from line 3						5	744.
F	Part II		w tha	at apply. If any boxes are	checked, the corp	oratior	<b>must</b> file Form 222	0	
	-	even if it does not owe a penalty (see instructions).							
6		The corporation is using the adjusted seasonal installr	nent	method.					
7		The corporation is using the annualized income install	men	t method.					
8		The corporation is a "large corporation" figuring its firs	t req	uired installment based o	on the prior year's	tax.			
F	Part III	Figuring the Underpayment							
				(a)	(b)		(c)		(d)
9	Installm	ent due dates. Enter in columns (a) through							
	(d) the 1 Use 5th	5th day of the 4th ( <i>Form 990-PF filers:</i> month), 6th, 9th, and 12th months of the							
	corporat	ion's tax year	9	04/15/15	06/15/	15	09/15/1	.5	12/15/15
10		d installments. If the box on line 6 and/or line 7							
	above is	checked, enter the amounts from Sch A, line 38. If							
	the box	on line 8 (but not 6 or 7) is checked, see instructions							
	for the a	mounts to enter. If none of these boxes are checked,							
	enter 25	% of line 5 above in each column.	10	186.	1	86.	18	6.	186.
11	Estimate	d tax paid or credited for each period (see							
	instruction	ons). For column (a) only, enter the amount							
	from line	e 11 on line 15	11						
		ete lines 12 through 18 of one column							
	before (	going to the next column.							
12	Enter am	nount, if any, from line 18 of the preceding column	12						
13	Add lines	s 11 and 12	13						
		ounts on lines 16 and 17 of the preceding column	14		1	86.	37	2.	558.
15	Subtract	line 14 from line 13. If zero or less, enter -0-	15	0.		0.		0.	0.
16	If the am	ount on line 15 is zero, subtract line 13 from line							
		rwise, enter -0-	16		1	86.	37	2.	
17		yment. If line 15 is less than or equal to line 10,							
	-	line 15 from line 10. Then go to line 12 of the next							
		Otherwise, go to line 18	17	186.	1	86.	18	6.	186.
18		ment. If line 10 is less than line 15, subtract line 10							
		e 15. Then go to line 12 of the next column	18						

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

#### Part IV Figuring the Penalty

			(a)	(b)	(c)	ight ceil	(d)	
19	Enter the date of payment or the 15th day of the 3rd month							
	after the close of the tax year, whichever is earlier (see							
	instructions). (Form 990-PF and Form 990-T filers:							
	Use 5th month instead of 3rd month.)	19				4		
20	Number of days from due date of installment on line 9 to the							
	date shown on line 19	20				$\dashv$		
		١,,						
21	Number of days on line 20 after 4/15/2015 and before 7/1/2015	21				+		
22	Underpayment on line 17 x Number of days on line 21 x 3%	22	e e	\$	\$		\$	
22	365		Ψ	Ψ	Ψ	+	Ψ	
23	Number of days on line 20 after 06/30/2015 and before 10/1/2015	23						
20	number of days on line 20 after 00/30/2013 and before 10/1/2013	20				+		
24	Underpayment on line 17 x Number of days on line 23 x 3%	24	\$	<b> </b> \$	\$		\$	
	365		7	7	*	T	•	
25	Number of days on line 20 after 9/30/2015 and before 1/1/2016	25						
						T		
26	Underpayment on line 17 x Number of days on line 25 x 3%	26	\$	\$	\$		\$	
	365							
27	Number of days on line 20 after 12/31/2015 and before 4/1/2016	27	SEE	ATTACHED W	ORKSHEET	$\perp$		
28	Underpayment on line 17 x Number of days on line 27 x 3%	28	\$	\$	\$	4	\$	
••	300							
29	Number of days on line 20 after 3/31/2016 and before 7/1/2016	29				+		
วก	Underpayment on line 17 x Number of days on line 29 x *%	30	¢.	\$	\$		\$	
30	366	30	Ψ	Ψ	Ψ	+	Ψ	
31	Number of days on line 20 after 6/30/2016 and before 10/01/2016	31						
•	Trained of days of line 20 and 0,00/2010 and before 10/01/2010	<u> </u>				十		
32	Underpayment on line 17 x Number of days on line 31 x *%	32	\$	<b> </b> \$	\$		\$	
	366				•	す		
33	Number of days on line 20 after 9/30/2016 and before 1/1/2017	33						
						Т		
34	Underpayment on line 17 x Number of days on line 33 x *%	34	\$	\$	\$	$\perp$	\$	
	366							
35	Number of days on line 20 after 12/31/2016 and before 2/16/2017 $\hfill \ldots$	35				4		
36	Underpayment on line 17 x Number of days on line 35 x *%	36	\$	\$	\$	+	\$	
07		_ ا	ф.	Φ.	Ф		φ	
3/	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	[ Φ	\$	\$	+	\$	
20	<b>Penalty</b> . Add columns (a) through (d) of line 37. Enter the to	tal h	are and an Earm 1100. Iii	no 22:				
30	or the comparable line for other income tax returns	idi III	sie and Unifulli i 120, III	it 33,	,	8	\$	19.
	OF THE COMPARADIE HITE IOF OTHER INCOME BAY LEGATION				I D	<b>U</b> I	Ψ	<b>エン・</b>

Form **2220** (2015)

<sup>\*</sup> Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at **www.irs.gov.** You can also call 1-800-829-4933 to get interest rate information.

# FORM 990-T UNDERPAYMENT OF ESTIMATED TAX WORKSHEET

	IITY FOUNDATI				entifying Nu	
HOLLAND/ZE	EELAND AREA, (B)	(C)	(D)	(E)	38-60 <u>9</u>	95283 (F)
*Date	Amount	Adjusted Balance Due	Number Days Balance Due	Daily Penalty Rat	te	Penalty
		-0-				
04/15/15	186.	186.	61	.00008	32192	1.
06/15/15	186.	372.	92	.00008	32192	3.
09/15/15	186.	558.	91	.00008	32192	4.
12/15/15	186.	744.	16	.00008	32192	1.
12/31/15	0.	744.	91	.00008	31967	6.
03/31/16	0.	744.	45	.00010	)9290	4.
Penalty Due (Sum of Col	lumn F).					19.

<sup>\*</sup> Date of estimated tax payment, withholding credit date or installment due date.