2016 ANNUAL REPORT
MISSION STATEMENT

The mission of the Community Foundation of the Holland/Zeeland Area is to create lasting positive change. We work to build a permanent community endowment that supports high impact charitable projects, to help donors achieve their charitable goals, and to lead and partner in community level initiatives.
2016 was the Community Foundation of the Holland/Zeeland Area’s (CFHZ) 65th anniversary. Each time we hit another anniversary milestone, we are reminded of how appropriate our tag line “For Good. For Ever.” is for this organization and the work that we do. For the last 65 years, we’ve been doing good in this community, providing services to donors to help them achieve their charitable goals and building our Community’s Endowment so that we can respond to future needs and opportunities, and we have forever to go. This report provides an update on what we’ve done in our 65th year to advance our mission.

Community’s Endowment

2016 was highlighted by the continuation of Today. Tomorrow. Forever. A Campaign for our Community’s Endowment. Launched in the fall of 2015, this campaign seeks to significantly increase the amount of philanthropic resources in the Holland/Zeeland area that are dedicated to meeting local challenges and opportunities today, tomorrow and forever. The goal is to provide near-term growth for our Community’s Endowment through $5 million in “Today” gifts while securing future growth through a pipeline of 100 “Tomorrow” gifts that will benefit our community forever.

The response to this campaign has been nothing short of inspiring. We made great progress in the first year of the campaign, ending 2016 with $4.5 million in “Today” gifts and 70 “Tomorrow” gift commitments. Initially thought to be a three-year campaign, we’ve almost met our goals in this first year.

As our Community’s Endowment grows, so does our ability to invest in important local initiatives. One of the highlights of our community impact work in 2016 was partnering with the Grand Haven Area Community Foundation to leverage a $330,000 grant award from the Michigan Health Endowment Fund to establish the Healthy Ottawa Fund. Each Community Foundation contributed $80,000 in matching funds. This enabled the Healthy Ottawa Fund to distribute close to $500,000 in grants to local organizations working to: increase access to health care, increase the availability of mental health services, and to promote healthy eating behaviors. This is just one of the many community impact stories featured in this report that our Community’s Endowment makes possible.

Donor Services

While in the midst of our Community’s Endowment campaign, we also continued our track record of significant growth in our Donor Service work. We opened 15 new Donor Advised Funds and 11 new Scholarship Funds in 2016. In total, more than $5.8 million was given to Donor Service Funds in 2016 with $4.1 million distributed in grants.

In addition to growth, 2016 was an important year for our Donor Service work, as the CFHZ board spent significant time discussing our strategic direction in this area. We revised some policies and procedures to increase our level of services while ensuring that the revenue from our Donor Service work covers the cost of providing those services. Some changes have already been implemented, such as the ability to manage the charitable portion of estate plans and distributing IRA qualified charitable distributions to nonprofits, while others will be implemented in the future.

Finance and Operations

Our work depends on strong financial management and solid internal operations. CFHZ continues to be in excellent financial condition. In 2016, our total assets increased to over $60 million for the first time in our history. We received $6.8 million in total gifts, distributed $4.7 million in total grants and are pleased with the performance of our new investment asset allocation. We were able to achieve a 7.5% return in a year that was predicted to be very low growth.

In 2016, we underwent three personnel transitions. Diana Mavis, our Director of Finance and Administration, finished nearly 20 years of service to CFHZ early in 2017, and we also had transitions with our Director of Donor Services, Ruth Vis, and our Office Manager and Finance Associate, Soma Khov. We’ve hired three excellent new team members in Ann Query - Director of Development, Rashelle Wynegar - Director of Finance, and Barb Widener – Administrative Assistant who will continue the legacy of service you’ve come to expect from CFHZ staff and who will help take us to new heights. If you haven’t gotten to meet them yet, we hope you’ll get the chance to soon.

This Year’s Annual Report

Some people look for facts and figures while others look for stories of impact. This report is designed to accommodate both preferences, so we encourage you to take time to read through it and see how your gifts are being used to make a difference in the Holland/Zeeland area. As your community foundation, we exist because of this community and for this community. Please don’t hesitate to reach out with any questions or thoughts you have after reading this report.

With much gratitude,

Mike Goorhouse
President/CEO

Scott Spoelhof
Chair, Board of Trustees
Community’s Endowment

Building our Community’s Endowment

Building our Community’s Endowment ensures that Holland/Zeeland will always have philanthropic resources available to meet future community needs. Our Community’s Endowment is comprised of Unrestricted and Field of Interest Funds. These resources are pooled together to achieve greater impact both now and into the future. CFHZ uses a portion of these funds each year to invest in community change across a broad range of issue areas.

Unrestricted Funds

87 funds - $12.4 million in assets - $425,000 in 2016 grants - $450,000 in 2016 gifts

Unrestricted Funds give CFHZ flexibility by allowing the Board of Trustees and staff to use their knowledge and expertise in determining which efforts or initiatives would be most impactful for the community. Unrestricted Funds address our community’s most pressing needs and promising opportunities.

Field of Interest Funds

50 funds, $5.75 million in assets, $205,000 in 2016 grants - $570,000 in 2016 gifts

Field of Interest Funds allow donors to identify an area of personal interest, such as the arts, economic development, education, the environment, health, housing, basic human services, seniors, or youth. Within that area of interest, the Foundation will identify the best philanthropic use of the fund’s distributions, now and into the future.

Types of projects our Community’s Endowment supports

- Strengthening the Nonprofit Sector
- Capital
- New Programs
- Existing Programs (one-time expenses)
- Research & Planning
- Evaluation
- Emergency Requests (one-time expenses)

Donor Services

Helping donors achieve their charitable goals

Having a partner can often help make giving easier. CFHZ provides services to help you identify the best way to achieve your charitable plans. Our goals are to help you give the optimal asset and support your giving so that you have confidence your dollars are being used in the most effective way possible. Our primary tools for achieving these goals are Donor Advised Funds, Nonprofit Endowment Funds, Scholarships and Fiscal Sponsorships.

Donor Advised Funds

118 funds - $15.4 million in assets - $2.25 million in 2016 grants - $3.25 million in 2016 gifts

Donors enjoy administrative convenience, cost savings and tax advantages by giving through a Donor Advised Fund. Each year, they recommend the nonprofit organizations in which they want to invest, and CFHZ staff do all the work in administering the grants.

Nonprofit Endowment Funds

130 funds - $18.3 million in assets - $730,000 in 2016 grants - $780,000 in 2016 gifts

Nonprofit Endowment Funds benefit a pre-determined nonprofit by providing ongoing support. CFHZ handles investment management and administrative responsibilities allowing the organization to focus on their mission.

Scholarship Funds

90 funds - $6.35 million in assets - $490,000 in 2016 scholarships - $965,000 in 2016 gifts

Scholarship Funds are established to honor loved ones, inspire young people and to invest in the community’s future.

Fiscal Sponsorships (Community Project Funds)

23 funds - $1.5 million in assets - $665,000 in 2016 grants - $765,000 in 2016 gifts

As a fiscal sponsor, CFHZ accepts donations and makes distributions on behalf of local initiatives.

Gifts can come in all shapes and sizes

Cash

Stocks, Bonds, Mutual Funds

Closely Held Stock

Real Estate

401k and IRA Accounts

Life Insurance Policies

Bequests
In 2016, we received an unrestricted gift to our Community’s Endowment from the estate of Elizabeth and Reverend William Hillegonds. “This was a way for them to give back to a community that they loved and that gave a lot to them. It was their way of saying ‘thank you’ to Holland for all that it meant in their lives,” said their son Paul.

While Libby and Bill are no longer with us, their legacy of generosity and care for our community will always live on through the William and Elizabeth Hillegonds Fund, an unrestricted named fund that’s part of our Community’s Endowment. They’ll forever be remembered as part of our Bridge Builder Society. Members of our Bridge Builder Society are those who have made a long-term commitment to the future of Holland/Zeeland by naming the Community Foundation in their estate plans.

“Holland meant so much to Mom and Dad,” recalled their son Tim. “He loved life and his calling as a minister,” described Tim. “He was very engaged in social issues. He asked hard questions about difficult topics. He had passion, energy, and a willingness to engage in conversation and debate.” He inspired many young people and was well-known for his preaching style and thought-provoking sermons, especially in difficult times during the Vietnam War and the civil rights movement.

Bill’s ministry led him and Libby to Iowa, Ann Arbor, and Brighton before they returned to West Michigan, settling in Grand Rapids during retirement. They were married for more than sixty years when Bill passed in 2007. Libby decided to return to Holland, reunite with her Hope Church family, and join the Freedom Village community. “There was no question about it. Holland was home to her. She loved this place, the people, and Hope College,” said Tim. “It was the right place for her. Wherever she was, whatever causes she engaged in, Dad was always there with her in spirit.”

Libby cared deeply about the arts, culture, and education, and enjoyed attending lectures and performances in the area. She was especially proud of the scholarship for minority students in Bill’s name at Hope College, which honors Bill’s passions for education and furthering intercultural contact and understanding. Known for inspiring goodness in others, Libby and Bill were passionate about diversity and helping disadvantaged children and families. Libby was an avid volunteer for Higher Horizons for many years and an active member of the American Association of University Women (AAUW).

“Mom was a very generous giver. She was always there for her friends and even those she didn’t know. She was a very comforting person. She had friends all over the country, writing and calling her often,” said Tim. Libby’s friends at Freedom Village agreed. “Libby loved people and people certainly loved her.”
Bridge Builder Society

MEMBERS

Anonymous (21)
Robyn Allison
Char Amante
Tom and Deann Baumann
Ken and Patti Bing
Jim Bishop
Jose and Juana Bocanegra
Irv and Irene Boersen
Thomas G. and Jane N. Bos
Ed and Judy Bosch
Howard and Mary Bouwers
Judson and Caddie Bradford
Jim and Donna Brooks
Judson and Caddie Bradford
Howard and Mary Bouwens
Ed and Judy Bosch
Thomas G. and Jane N. Bos
José and Juanita Bocanegra
Jim Bishop
Ken and Patti Bing
Tom and Deann Baumann
Char Amante
Robyn Allison
Anonymous (21)

Bridge Builders understand the power of endowment and know that the assets they leave to the community will continue to grow, supporting good work for generations to come. Most importantly, they love Holland/Zeeland and want to see it thrive forever.

Bequests from a will are the most common way to leave a future gift to the Community Foundation; however, some have made the Foundation the beneficiary of 401(k)/IRA plans or insurance policies. Others have established a Charitable Gift Annuity or a Charitable Remainder Trust.

If you are interested in making a deferred gift or if you have made such a gift and wish to inform the Foundation that such a gift has been planned, please contact us. We’d love to welcome you to this special group.

Together, we can continue building this community that we call home.

Everyone can leave a legacy. More than 150 individuals and couples have made a commitment to support the future of the Holland/Zeeland area through a deferred gift to the Community Foundation. These generous individuals are recognized through the Foundation’s Bridge Builder Society.

* Asterisk indicates a portion or all of their commitment is designated for our Community’s Endowment

The generosity of those in our Bridge Builder Society will live on forever.

Eddie Haworth
Scott and Emily Heerema
Don and Jodi Henninga
Melinda Heiberg
Nancy Hendricks
John and Esther Hoogland
Doug and Mary Jo Iverson
Charley and Leanne Janssen
Dave and Barb Janssen
Micki Janssen
Bruce and Margie Johnson
Jim and Ginger Junries
James Kaminski
Larry and Jeanie Koops
Joyce Kortman
Joan Lailey
Paul Lane
William and Jeanette Layman
Thelma K. Leenhouts
Marco M. and Richard M. Lievense
Jim and Sarah Lilly
Scott and Stacey Luber
Sam and Jean Martin
Bruce and Linda McCombs
Sharon V. McManus
Glenn and Barbara Meyaard
Michael and Theresa Meyer
Betty R. Miller
Mr. and Mrs. Richard W. Muzzy
Evelyn N. Myaard
David and Carol Myers
Mary Nagelkirk
Paul and Anne Nemshoef
Virginia C. Nickel
John and Eileen Nordstrom
Thomas M. and Marilyn J. Norman
David and Judith Nykamp
Scott and Mary Nykerk
Kevin and Dawn Olney
Jeffrey and Rachel Palmer
Timothy Penning
Kathleen Stewart Ponitz
Richard and Barbara Poppe
John and Ann Querry
Jerald and Elise Redeker
Peter and Jill Rhodes
Carol R. Rickie
Ada Roos
David P. Roossen
Mike and Deba Rose
David J. Schipper
Jim and Janet Schoettle
Lois Slinger
Fred and Rosemary Sotok
Chris Spencer
Scott and Jan Spoelhof
Suzanne M. and Marvin E. Stawicki
Robert and Deborah Sterken
Robert Swierenga
Merrill Jane Taylor
Robert Swierenga
Phyllis Cox
Lawerne “Curly” Dalman
John F. de Vries
Barbara Den Herder
Hugh and Phyllis DePree
Jack DeWitt
Bernard and Virginia Donnelly
Howard H. and Gertrude E. Douwstra
Monon Dunn
Wayne Elhart
Marlina Feininger
John Gaydos
Gladfelder Family
Mildred Green
G. W. Haworth
John and Phyllis Hays
Eric Heiberg
Jack Hendricks
Edward and Maxine Herpolzheimer
Kari Herpolzheimer
Bill and Libby Hillegonds
Eugene and Louise Hussey
M. Jay and Hazel M. Janssen
Angie Kamraard
Bill Lailey

REMEmBERED

Ellen C. Anderson
Vera Arendsen
Charles Aschbrenner
Margaret Beukema
Ruth Beukema
Melvin S. and Alice Boonstra
Julia Bouwes
Clara Mae Brown
Fred and Helen Bufton
Mildred Campbell
Rose Chevrolet
Edwin Comstock
Betty D. Cook
Elaine K. Cooper
Phyllis Cox
Lawerne “Curly” Dalman
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Kari Herpolzheimer
Bill and Libby Hillegonds
Eugene and Louise Hussey
M. Jay and Hazel M. Janssen
Angie Kamraard
Bill Lailey

Charles and Sheila McLean
Daniel Meends
Bernard and Louise Meowtson
Barbara J. Meyer
Thomas F. Nickel
Dr. James E. Pinkel
John Rooks
Della Mae Schippers
Vern and Ilsa Schipper
Dorothy Sheets
Rob Sleg
Joan Slierenga
Thomas M. Taylor
Alberta M. Teusink
James Townsend
Benjamin Van Andel
Donald and Lilette Van Ark
Evelyn Van Dorp
Geneva P. Van Dyke Hansen
Hermina “Mickie” Van Ely
Howard Van Raalte
Robert Dale Vanden Bosch
Adrian Vanden Bosch
Alice R. Van Plog
William R. Vanden Bosch
Gordon VanPutten
Mary Ann Van’t Hof
Thomas Wagner Sr.
James M. Wirt
Shirley Weersing
Thylias Williams
Paul and Dorothy Winchester
Marie K. Wolding
Dwight and Cynthia Yntema

Bridge Builder

Everyone can leave a legacy. More than 150 individuals and couples have made a commitment to support the future of the Holland/Zeeland area through a deferred gift to the Community Foundation. These generous individuals are recognized through the Foundation’s Bridge Builder Society.

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If you are interested in making a deferred gift or if you have made such a gift and wish to inform the Foundation that such a gift has been planned, please contact us. We’d love to welcome you to this special group.

Together, we can continue building this community that we call home.

* Asterisk indicates a portion or all of their commitment is designated for our Community’s Endowment

highlight indicates new members

8 BRIDGE BUILDERS

9 BRIDGE BUILDERS
When John and Claudia Berry learned of the “Today. Tomorrow. Forever.” campaign to grow our Community’s Endowment, they immediately knew they wanted to contribute. In 2016, they established the John and Claudia Berry Fund, an unrestricted fund that’s part of our Community’s Endowment.

“We like to connect people and ideas to make a positive difference. The Community Foundation is a natural connector in Holland/Zeeland, often bringing people together to address community issues, and we resonate with that. The “forever” aspect is really appealing to us,” said John. “We’re optimistic, forward-thinking people and this fund is a way to leave a legacy and ensure our community’s future.”

“This is about looking toward the future and the greater good of the whole community. John and I aren’t always going to be here, but we want to ensure that there are resources available to invest in solutions to community issues as they arise,” said Claudia.

Over the years, John and Claudia have been quiet influencers in many local efforts. John and Claudia are fierce advocates for the arts, education, and women’s and children’s issues. Claudia founded the regional Lakeshore ATHENA award program as well as Regional Arts. John was the founder and first president of both a national environmental graphic design group, SEGD and locally, Design West Michigan. He is a past board member of New North, GRAM and Oxbow. Claudia has served on many local nonprofit boards, including Saugatuck Center for the Arts, Muskegon Museum of Art and Ottawa County Work Force Development. Additionally, she is a past board chair of Tulip Time, the Boys and Girls Club, Center for Women in Transition, and the Holland Chamber of Commerce.

“Giving back has been a big part of our lives. We feel very strongly that you should work to help a place be better because you were there. Giving our time has never been a question,” said Claudia. “We’ve always felt that if we can help someone in need, we want to do that,” added John. From helping launch the varsity soccer team through fundraisers when their children were at West Ottawa, to their many years of board service, there’s been one common theme: passion. “When you’re passionate, community involvement comes naturally,” said Claudia.

Now married for fifty years, the Berrys first met in college. They moved from Indiana to the Detroit area while John obtained his Master’s Degree at Cranbook Academy of Art. When their children were in middle school, John was recruited by Herman Miller and they’ve been here on the lakeshore ever since. Claudia had a successful 30-year career in the local banking industry, beginning as a part-time teller and retiring from the industry as a Vice President. John spent sixteen years with Herman Miller prior to doing consulting work and later working for Kendall College of Art and Design. He continues to live out his passion in his current role as Director of Design Thinking at Grand Valley State University and founding the new GVSU Design Thinking Academy.

“We can’t think of anywhere we’d rather be than here,” said Claudia. One of their favorite things about West Michigan is its collaborative spirit. “The private/public collaborations are really unique to our area, especially within the arts, from Tulip Time to ArtPrize and so much in between,” noted John.

“We’ve seen the Foundation’s growth, share its vision, and are passionate about the long term. Holland is a special place and we’re happy to support its future. It’s the only place we’ve ever lived where when a need occurs, people rise to the occasion, collaborate, and find a way to take care of it,” said John.
Fund Types: Unrestricted

Establishing an Unrestricted Fund allows a donor to leave a personal, corporate, or family legacy in the community and know that the CFHZ Board of Trustees and staff will use the resources in the most effective way. CFHZ will always have local staff and board members who possess a broad perspective and knowledge of community issues, while maintaining close connections with the nonprofits seeking to address them. This expertise allows CFHZ to create the greatest impact for the community at the given moment. An Unrestricted Fund provides the resources to make these community investments possible. Donors can choose the name of these funds that are part of our Community’s Endowment.

Table:

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<thead>
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<tr>
<td>PRI Fund of CFHZ</td>
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<td>Zeeland Endowment Fund</td>
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Unrestricted Named Funds

Raymond and Agnes Amuix Fund
Lloyd and Vera Arendsen Fund
Atmosphere Processing Inc. Family & Employee Fund
John and Claudia Berry Fund
Bill Mar Fund
Jim Bishop Family Fund
BLD Products, Ltd. Fund
Paul and Doris Boerigter Fund
Melvin S. and Alice Bownstra Fund
Keith and Judy Bownstra Family Fund
Ronald J. and Elizabeth Boven Family Fund
Helen and Fred Budolf Fund
Jim and Martie Bultman Fund
Edwin Comstock Fund
Elise A. & Charles F. Conrad Fund
Betty C. Cook Fund
Robert H. and Elaine K. Cooper Fund
Randall and Catherine Dekker Fund
Den Herder Family Fund
Jack and Mary DeWitt Fund
Marlies and Jack DeWitt Family Fund
Marvin and Jerene DeWitt Fund
Bernard and Virginia Donnelly Fund
Howard and Gertrude Dowswiller Charitable Fund
Michael D. and Mary B. Dykema Family Fund
Marilyn M. Feininger Fund
Fifth Third Bank Fund
John and Judy Gaydos Fund
GMB Architecture + Engineering Community Fund
Hall Family Fund
G.W. and Edna Haworth Fund
Haworth, Inc. Fund

John and Phyllis Hays Fund
Helderman Family Fund
William G. Hepsolzheimer Memorial Fund
Don and Norma Hillebrands Family Fund
William and Elizabeth Hillelagods Fund
Holland Doctors of Audiology Fund
Clarence and Marian Huizinga Fund
Huntington National Banks Fund
John A. Van Den Bosch Co. Fund
Walter and Marion Jones Fund
Jim and Ginger Jurries Family Fund
Kyle and Justin Klingenberg Fund
Lamar Construction Company Fund
Elise and Bill Lamb Fund
Magnolia Donnelly Corporation Fund
Manpower Fund
Charles and Sheila McLean Memorial Fund
Bernard and Louise Meeuwen Fund
Metal Flow Corporation Fund
Bernard and Louise Meeuwen Fund
Glenn and Barbara Meyaard Fund
Haans and Anita Mulder Family Fund
Larry and Karen Mulder Fund
Carol and David Myers Fund
NBBF Fund
Peter and Sheila Neydon Fund
Eileen and John Nordstrom Family Fund
ODL, Incorporated Fund
PNC Fund
Peter and Marguerite Meyer Prins Fund
Quincy Street, Inc. Fund
Harvey and Ruth Rankens Family Fund
Jerald H. and Elsie Redeker Family Fund
Sam and Laura Redeker Fund
Sligh Furniture Co. Fund
Smith Gas Liquids / Van Heck Family Fund
John and Judy Spoelhof Fund
Smith Gas Liquids / Van Heck Family Fund
Sligh Furniture Co. Fund
Smith Gas Liquids / Van Heck Family Fund

Field of Interest Funds

Field of Interest Funds allow donors to identify an area of personal interest that is meaningful to them, such as the arts, economic development, education, the environment, health, housing, basic human services, seniors, or youth. Within that area of interest, the Foundation will identify the best philanthropic use of the fund’s distributions, now and into the future. Field of Interest funds enable donors to take advantage of the Foundation’s expertise and knowledge of the community to help support their passions, while also leaving a personal, corporate, or family legacy. Donors can choose the name of these funds that are part of our Community’s Endowment.

Table:

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<tr>
<th>Field of Interest Funds</th>
<th>2016 Assets: $5.75 million</th>
<th>2016 Grants: $205,000</th>
<th>2016 Gifts: $570,000</th>
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<td>Patrick and Sharon Shanahan Fund for Youth</td>
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<td>Ben and Judy Smith Fund for the Arts</td>
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<td>Suzanne M. and Marvin E. Stawicki Fund</td>
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<td>Comerica Bank Fund for Housing Assistance</td>
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<td>Children’s Medical Fund</td>
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<td>Comerica Bank Fund for Housing Assistance</td>
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<td>Friends of Kandu Endowment Fund</td>
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<td>Rudy and Kay Frundt Fund for Affordable Housing/Youth Fund for Education</td>
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<td>Gentex Corporation Fund for Youth</td>
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<td>Heinz USA Holland 100 Year Memorial Fund for Children and Families</td>
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<td>Huntington National Bank Fund for Affordable Housing and Community Development</td>
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The Ben and Judy Smith Fund for the Arts - part of our Community’s Endowment

“My mother, Marie, was a generous giver of her time. She was very involved in nonprofits and giving back to the community,” recalls Judy Smith. Judy takes after her mother, and is extremely involved in giving of her time, talent, and treasure. As for Judy’s husband Ben, Judy notes, “he’s a good heart who loves to do things for people. If someone suggests something, he’s right there to do it, whereas I’ve always found myself out there looking for things to get involved in.”

Ben and Judy first came to the area from Indiana in 1971 when Ben took a job as a trust officer for the former Zeeland State Bank. “We didn’t know anything about Holland/Zeeland. There was snow during Tulip Time that year, and there we were watching our first Tulip Time parade, bundled up in mittens, hats, and coats,” recalled Judy.

Despite that first cold Tulip Time, they fell in love with the area and have been here ever since. One of the first things Judy got involved in was Hospice of Holland when it was initially getting started. Years later, she found herself being asked to join the Community Foundation board. Ben had a long career in the banking and investment industry. He chaired the Holland Board of Public Works for many years. As a long time flying enthusiast, Ben, as a board member and pilot, was actively involved in the purchase and development of the Tulip City Airport. Judy’s been involved in countless other community efforts, especially within the arts. These include co-founding the Waterfront Film Festival, volunteer roles with the Holland Museum and Herrick District Library millage efforts, and advising the Saugatuck Center for the Arts and the Holland Area Arts Council.

“Our local arts organizations are always in need of help, and sometimes they’re last on people’s list to give to,” said Judy. “They’re a key to our community’s vibrancy. To ensure that their support of the arts continues beyond their lifetimes, they established the Ben and Judy Smith Fund for the Arts, a field of interest fund that’s part of our Community’s Endowment.

What Ben and Judy love most about the area is its extraordinary giving mentality. “We believe in giving back to the community, and we’re certainly in the right community for that belief,” said Ben. “We’re passionate about doing things for the greater good, and that’s why we love the Foundation so much. It’s about the greater good for the long term.” Judy was an early believer in the importance of our Community’s Endowment and a key leader in the launch of our “Today. Tomorrow. Forever.” campaign.

“We knew we needed to grow our Community’s Endowment. We truly believe in it. We see it as our community’s savings account. We believe people should invest in it and enjoy that you can focus on an area of personal passion. Ours is the arts. With a field of interest fund, we’re able to narrow our focus while also trusting the Foundation with where the dollars should go,” said Judy.

“Supporting our Community’s Endowment is a leap of faith, especially for those who have never served on the Community Foundation’s board,” noted Judy. “It takes a lot of confidence and forward-thinking to give your resources to an endowment, and to trust that they’ll continue to make the right decisions for the community. Having served on the board, I know firsthand and can assure you that they will.”

One of Judy’s favorite parts of her nine-year board service was being a member of the Foundation’s distribution committee. “Witnessing that depth of knowledge and expertise made me realize how much work goes into vetting and understanding the local nonprofit projects that receive grant funding. It also made me realize how many more needs and opportunities we could respond to in the future if we can grow the Community’s Endowment. We want to build this fund to a significant amount that will meaningfully support the arts along the lakeshore for a very long time,” said Judy.

“This community has been very good to us, so we hope in some small way we can provide support to allow the area to continue to thrive,” said Ben.
infrastructure. Understanding which environments, green infrastructure is designed to absorb stormwater at its "gray" infrastructure that is built to move stormwater away from urban significant rain events, and increased community greenspace. Unlike managing wet weather impacts that provides many community benefits Why this matters: This project will have a lasting impact in preserving public green space in the historic core city of Holland which will be available for community members to enjoy for years to come.

Environment – $86,000 to two local nonprofits

Outdoor Discovery Center - $65,000 over three years (2016-2018) - ecoSystem Education Network: To build on the success of the ODC outdoor education model for the benefit of the entire community. Through a multi-faceted approach of strategic visioning, classroom modeling, nature playscape design, and professional development, ecoSystem will provide teachers and schools with the resources needed to offer nature-based learning opportunities to the students and families they serve. Why this matters: Research shows that children in the U.S. are spending, on average, less than an hour outside every day. At the same time, there is substantial evidence of the positive impact that time outdoors has on children's physical and mental health as well as educational outcomes. A critical, evidence-based strategy for shifting this dynamic involves schools integrating nature-based education and increasing academic and recreational time outdoors. Through ecoSystem, ODC will equip local educators to bring this approach to many more children on a daily basis.

Macatawa Area Coordinating Council - $21,000 - Creating a Green Infrastructure Vision for the Macatawa Watershed: To develop a green infrastructure suitability map and additional analysis of cost and implementation priorities. The project will include community engagement focusing on the Holland Heights neighborhood and a green infrastructure training seminar for local decision makers, planners, engineers, and contractors. Why this matters: Green infrastructure is a cost-effective approach to managing wet weather impacts that provides many community benefits including better water quality, improved community resiliency during significant rain events, and increased community greenspace. Unlike "gray" infrastructure that is built to move stormwater away from urban environments, green infrastructure is designed to absorb stormwater at its source, restoring aspects of the natural water cycle. Understanding which areas of our community are best suited for green infrastructure is a critical step to maximizing the positive impact of future local investments in green infrastructure.

Michigan Health Endowment Healthy Ottawa Fund - $80,000 over three years (2016 - 2018): To invest in new and expanded programs which advance positive action on the priority issues identified in the Ottawa County Community Health Improvement Plan (CHIP). The three priority issues are access to health care, mental health, and healthy behaviors (nutrition/exercise). CFHZ and the Grand Haven Area Community Foundation have each committed $80,000 to this fund along with a $330,000 grant from the Michigan Health Endowment Fund.

Combined, $490,000 was awarded to the following programs:

- $40,000 to the Wayne Elhart be nice. Memorial Fund to provide matching funds for schools within the Ottawa Area Intermediate School District to offer the “be nice.” education program on mental illness awareness and suicide prevention.
- $55,000 to Holland Community Hospital to expand the School Nursing Program to the high school level in Holland Public Schools.
- $70,000 to TCM Counseling to extend counseling and school services to the Holland/Zeeland area and to increase counseling and psychiatric services in the Tri-Cities.
- $75,000 to Love INC of the Tri-Cities to expand the hours of the Free Health Clinic to more broadly meet the needs of the community.
- $100,000 to the Ottawa County Food Policy Council to expand Project Fresh for seniors, grow the Meet Up and Eat Up Summer Meal program for low-income children, increase access to Community Supported Agriculture, and launch the Prescription for Health program to increase fruit and vegetable consumption.
- $150,000 to the Ottawa County Department of Public Health to launch Pathways to Better Health, an evidence-based community health worker model that has been proven to reduce health care costs while improving health outcomes for patients.

Why this matters: Thanks to the collaborative efforts of our local hospitals, healthcare providers, the county health department, and numerous community health organizations, we have robust local data about our greatest health needs and a high level of buy-in from key community partners. The Healthy Ottawa Fund brings a critical third piece to this equation by providing an infusion of financial resources to accelerate implementation of the CHIP’s recommended strategies.
2016 Competitive Grants

Training for Success

Goodwill Industries of West Michigan received a $40,000 grant from our Community’s Endowment to create a new Employment & Training Center in Holland that offers vocational rehabilitation, career training and skill development for individuals with disabilities and other barriers to employment.

Sometimes we have the opportunity to consciously decide when and where to work towards change in our community. But other times, changes come with unexpected speed and far reaching implications. The landscape of services for community members with developmental differences has changed significantly over the past two years. When Kandu closed its doors in August 2015, community members like Alfonso, who has struggled to maintain employment as a result of his language and speech impediment, were left without employment. At a time where most would feel a sense of discouragement, Alfonso vowed he would “never give up.”

Partners from the public, nonprofit, and private sector have stepped up to work with community members who have developmental differences in new ways, each with the common desire to provide these individuals choice and variety in employment opportunities. One of the organizations who has expanded services on the lakeshore and played a vital role in filling this sudden void in employment opportunities is Goodwill Industries of West Michigan.

Since the September 2016 opening of their new Employment & Training Center here in Holland, they have grown from serving 10 individuals to 40 with nearly 8,000 hours of activities and training. The Employment & Training Center not only provides a sense of pride and independence that comes from gaining competitive employment, it generates the opportunity to earn income and interact socially with other community members.

The true impact of the Employment & Training Center is seen in the lives of the individuals it serves, like Alfonso. With hard work and an attitude of perseverance, coupled with the resources and experiences received at the Training Center, Alfonso is finding success in his job at Family Fare in Holland. He credits Goodwill for the opportunity to “learn a new trade and get back into the community.” As the first “graduate” of Goodwill’s Impactful Integration initiative in Ottawa County, Alfonso offers this advice to others, “Starting any new job is scary, but give it time to find the right fit, get used to your job, and know that it’s okay to ask for help.” Alfonso’s story is the first of many success stories that Goodwill’s Employment & Training Center will help make possible.

Jeannette Hoyer, President/CEO of Goodwill Industries of West Michigan, noted that the grant from CFCHZ enabled a quick response to a critical need that arose in the Holland/Zeeland community. Through a broad range of programs and services, the Employment & Training Center will continue to serve a diverse set of individual and community needs for years to come.

To learn more about Goodwill Industries of West Michigan, email JHoyer@goodwillwm.org or visit goodwillwm.org

Unrestricted / Field of Interest Funds:

2016 Competitive Grants CONT’D

Housing – $30,000 to one local nonprofit

Ladder Homes - $30,000 - Housing Capacity Expansion: To purchase an additional 4-plex apartment building near the two other existing 4-plex buildings that Ladder Homes owns in Holland Heights. This will provide capacity for 8 additional residents, growing the client total count from 18 to 26.

Why this matters: Ladder Homes provides affordable housing with supportive services for adults with mental illness. The organization currently has over 40 people on its waitlist for housing. This project will have a lasting positive impact on the individuals with mental illness who are able to access affordable permanent housing as a result of the expansion. It will also benefit these individuals’ families and the community that they be able to live in a safe, stable housing arrangement with the kind of supports needed to be sustainable and healthy for them.

Senior – $40,000 to one local nonprofit

Resthaven - $40,000 - Green House Long-term Care Cottage: To construct a 10 resident Green House cottage on the Resthaven Care Center campus which will serve seniors who may deplete their financial resources due to the longevity of care required.

Why this matters: The Green House model provides seniors with a high level of nursing care in a small group setting with private personal space, a living environment that looks and feels like a home, smart technology, and an emphasis on natural light and green space inside and outside of the home. As our community prepares for growing housing and care needs for our elders, the new Green House will extend the range of options available to local seniors.

Human Services – $200,000 to five local nonprofits

Benjamin’s Hope - $75,000 over three years (2016-2018) - Community Integrated Life Enrichment Program: To provide a new, collaborative service-delivery model that will create meaningful daytime engagement opportunities for adults with intellectual and developmental disabilities.

Why this matters: The need for daytime enrichment opportunities was already significant and growing prior to Kandu’s closure but those events have heightened the urgency around new efforts like Benjamin’s Hope’s program. It is important for our community to offer high-quality support services for individuals with intellectual and developmental disabilities who for a variety of reasons have been unable to attain employment. These services have a tremendous impact on the quality of life and personal growth and development of the individuals participating. They also provide a crucial support for families and caregivers and are often essential to making integrated living arrangements sustainable for families and their loved ones with disabilities.

Goodwill Industries of West Michigan - $40,000 - Holland/Zeeland Employment & Training Center: To create a new Employment & Training Center in Holland that will offer vocational rehabilitation, career training and skill development for individuals with disabilities and other barriers to employment.

Why this matters: The closure of Kandu in August 2015 has created a significant gap in services for community members with developmental disabilities, over 200 of whom were previously employed at Kandu. Goodwill and Hope Network have track records of successfully providing similar services to this population in other communities and their new Centers will have a lasting impact in helping to rebuild the Holland/Zeeland area’s overall capacity to provide employment opportunities to individuals with developmental disabilities.

Hope Network - $25,000 - Development Center: To complete leaseholder improvements necessary to launch a program that will provide employment skills to the developmentally disabled in the Holland/Zeeland area.

Why this matters: The closure of Kandu in August 2015 has created a significant gap in services for community members with developmental disabilities, over 200 of whom were previously employed at Kandu. Goodwill and Hope Network have track records of successfully providing similar services to this population in other communities and their new Centers will have a lasting impact in helping to rebuild the Holland/Zeeland area’s overall capacity to provide employment opportunities to individuals with developmental disabilities.
Unrestricted / Field of Interest Funds: 2016 Competitive Grants

Collaboration: Better Together

Neighbors Plus received a $20,520 grant from our Community’s Endowment to purchase iPads to engage elementary aged children in the Leisure Estates Mobile Home Community in brain stimulating summer activities.

Neighbors Plus is a nonprofit Christian community development organization that serves the greater Holland community. The programs of Neighbors Plus focus on three priorities: educating, guiding, and caring. Through the Meet Up & Eat Up collaborative program, Neighbors Plus has the opportunity to educate, guide and care for a vulnerable population of over 600 students that live in Leisure Estates, all of whom qualify for free or reduced lunch.

The ultimate goal of the summer Meet Up & Eat Up program is to ensure that each child is fed a nutritious lunch, and to increase a child’s ability to start school strong in the fall by providing brain stimulating summer activities.

The grant from CFHZ contributed to the purchase of 40 iPads to incorporate learning in a new, fun and engaging way.

Jennifer Roudebush, Executive Director of Neighbors Plus, noted that Meet Up & Eat Up wouldn’t be possible without organizations from the Holland/Zeeland area joining together in a collaborative effort. “It’s been nice to see the collaboration between organizations like West Ottawa Public Schools, Ready Up & Eat Up, the Holland Museum working together and focusing on the same goal of helping our community’s youth.”

Not only has the grant from CFHZ been an aid in reducing ‘summer slide’ in school-aged kids living in Leisure Estates, but it has also allowed Neighbors Plus to build on and make new relationships with the children and their families that reside in this community. These relationships allow for a lasting impact in the lives of the children, families and volunteers.

The Meet Up & Eat Up Summer Learning Initiative speaks to the heart of the Neighbors Plus mission “to build a stronger community by educating, guiding, and caring.” By coming alongside of these students during the summer months and providing a meal and educationally engaging experience, Neighbors Plus is truly living their motto of “better together.”

To learn more about Neighbors Plus, email jennifer@harderwyk.com or visit www.neighborsplus.org

2016 Competitive Grants

Collaboration: Better Together

Neighbors Plus received a $20,520 grant from our Community’s Endowment to purchase iPads to engage elementary aged children in the Leisure Estates Mobile Home Community in brain stimulating summer activities.

(Lightouse Immigrant Advocates cont.)

Lighthouse Immigrant Advocates - $30,000 over three years (2016 - 2018)

- Immigration Legal Services: To provide high quality, affordable direct legal services to the chronically under-served immigrant population in Ottawa County.

Why this matters: This program addresses the key barriers of cost, location and language that very often prevent immigrants from accessing the legal processes that exist for their specialized needs. Although our immigration system is complex and expensive to navigate, it does offer a variety of legal options for individuals who aren’t currently citizens to live, work and study in the U.S. Many of our local nonprofit organizations work with families where some or all of the family members have difficulty accessing these options because of the specific legal work required. Taking these legal steps would in many cases allow these individuals and families to more fully participate in and contribute to our community. The launch of this program marks a significant improvement in local access to affordable legal services for immigrants and will allow all of our local efforts to serve these families to be more effective.

Beacon of Hope - $30,000 - Building Campaign: To purchase a new building at 225 West 30th Street in Holland to meet the growing community demand for Beacon of Hope’s counseling services.

Why this matters: Beacon of Hope provides no cost counseling services to those who are uninsured or under-insured. Their services fill a critical safety net gap for low income residents struggling with mental health issues who otherwise might not receive care. The new building will provide the physical capacity for Beacon of Hope to respond to the increased need for these services in our community.

Holland Public Schools - $14,000 - Equity Alliance: To provide students with the learning tools to equip a wide range of stakeholders with the knowledge and skills to recognize, respond to, and remedy conditions that deny some students access to educational opportunities enjoyed by their peers.

Why this matters: Local data shows that educational outcomes for children of color and children from lower socioeconomic households fall statistically below their fellow students. These achievement gaps are present for elementary aged students and the gaps widen as students enter middle and high school. These same students receive a disproportionate number of disciplinary referrals and are underrepresented in honors and advanced placement classes. Forming a group like the Equity Alliance, that will bring together teachers, students, parents, administrators and other school staff to explore ways to close these gaps, has shown to be an effective practice in other organizations and is an important strategy for building a culture where all children can access the resources they need to learn and thrive.

To learn more about the Equity Alliance, email jennifer@harderwyk.com or visit www.equitalliance.com

Children’s After School Achievement (CASA), Step Up, and Upward Bound - $44,500 over 3 years - Program Evaluation: To assess the impact of these three programs on the economically disadvantaged students they serve compared to other area students from similar demographics who do not participate in the programs.

Why this matters: The shared mission of these three programs is to close the achievement gap among economically disadvantaged students and ultimately prepare them to continue their education beyond high school. Together, CASA (grades 1-5), Step Up (grades 6-8) and Upward Bound (grades 9-12) serve over 200 students a year. The results of the evaluation will be used to strengthen and potentially expand the programs’ services through replication and/or additional funding.

Neighbors Plus - $20,520 - Meet Up & Eat Up Summer Learning Initiative: In collaboration with the West Ottawa summer lunch program, 200 elementary aged children in the Leisure Estates Mobile Home Community will engage in brain stimulating summer activities that focus on grade retention in reading, vocabulary and math. Why this matters: Research shows that students in low-income households experience greater summer learning loss than their peers and that lack of access to summer learning opportunities is a major cause. The learning loss students experience each summer adds up over the course of their school years and contributes to overall gaps in educational outcomes. The Meet Up & Eat Up Summer Learning Initiative will provide the kinds of educational activities that help prevent summer learning loss.

Calvary Reformed Church - $15,000 - Blacktop Rec Playground: To build a playground for high need students in Holland Heights. Why this matters: This program services children and the gaps widen with age, especially for students entering middle and high school. These same students receive a disproportionate number of disciplinary referrals and are underrepresented in honors and advanced placement classes. Forming a group like the Equity Alliance, that will bring together teachers, students, parents, administrators and other school staff to explore ways to close these gaps, has shown to be an effective practice in other organizations and is an important strategy for building a culture where all children can access the resources they need to learn and thrive.

To learn more about the Equity Alliance, email jennifer@harderwyk.com or visit www.equitalliance.com
**Multi-year grant: Holland SmartZone**

Lakeshore Advantage received a $75,000 three year grant (2014-2016) from our Community’s Endowment to provide start up funding for the Holland SmartZone, which offers a unique opportunity to support and accelerate the work of developing the waterfront over the next fifteen years.

Development of the Lake Macatawa waterfront has been a broadly shared community interest for many years. When our community had a time-sensitive opportunity to receive a SmartZone designation for the waterfront corridor from the State of Michigan, Lakeshore Advantage knew we had to act quickly to make it happen. With flexible funding to respond to local needs and opportunities, our Community’s Endowment was the perfect partner.

SmartZones allow a community to capture 50 percent of the increase in property tax value, some of which would not otherwise be available for local use. This captured tax in the boundaries of the geographical SmartZone can then be used for infrastructure, construction and acquisition of property as well as marketing, promotion and development of high technology support services. It’s a win-win for our community, and helps grow an entrepreneurial culture that allows start up organizations to launch and thrive.

“Tax capture tools like our SmartZone usually take two years until a community begins to see significant resources generated. Substantial funding was needed up front to get the SmartZone approved by the state and off the ground. The Foundation’s support has allowed us to meet needs during this interim period before the tax capture really takes off, and to create a robust entrepreneurial support program and move it forward,” said Jennifer Owens, President at Lakeshore Advantage.

“We have a vibrant, growing downtown, and the SmartZone adds to that by offering support for innovative initiatives that make it a center of connectivity, such as high speed fiber internet,” added Owens. “We’re creating a fabric of support so people and businesses can get their ideas launched sooner. We’re growing the community assets and amenities people look for when considering starting a new business in the area,” said Owens.

The SmartZone kicked off by hosting a series of community events including Failure Lab and 5x5 Night, both of which publicly encourage entrepreneurism, innovation, and intelligent risk-taking. They’ve created an Entrepreneurial Support Network (ESN). So far, 28 companies have committed to providing legal, accounting, and marketing services at reduced cost or no cost to new entrepreneurs and budding businesses.

“Our SmartZone is especially unique, as we have a formal partnership with the City of Holland and Holland Charter Township to work together on creative ideas and community amenities that support entrepreneurs. We’re the only SmartZone in the state with two participating local units of government, and we’ll have a better zone because of our collaboration,” said Owens.

“We’re creating an entrepreneurial ecosystem that interconnects Holland, Zeeland, and Grand Rapids, bringing forward our region and connecting leaders together. The SmartZone is one of the financing tools that will help that ecosystem be successful,” said Owens. For the Foundation, helping to fund the launch of the Holland SmartZone was a long-term investment in a promising opportunity that is projected to generate millions in revenue in the SmartZone over the next fifteen years.

To learn more about Lakeshore Advantage and the Holland SmartZone, email jennifer.owens@lakeshoreadvantage.com or visit www.lakeshoreadvantage.org
Lydia Vreeman has exhibited quiet and thoughtful leadership during her time as Chair of our Youth Advisory Committee (YAC). She places great value on the opinions and input of her fellow YAC peers. “The most important thing I’ve learned about being a leader is that a good leader takes input and guidance from everyone on the team because if you don’t have a team you can’t be a leader,” Lydia noted. One of Lydia’s favorite parts about serving on YAC was meeting other students from surrounding schools and working together to make a difference in the community.

During her time as the YAC Chair, she was able to lead and engage members in meaningful and complex discussions. Lydia has seen herself grow during her time serving on YAC. “I’ve learned that I’m so much more capable of being a leader than the shy person I started out as,” said Lydia.

Serving on the YAC has provided Lydia with a new community perspective. “I’ve learned how incredibly generous our area is and that it’s a privilege to live with people who constantly want to be improving our community. I think it’s incredible that people are willing to give of their resources and let the youth in our area evaluate and decide where they would be best used,” said Lydia.

Lydia’s desire to make an impact on her community and the world has been echoed through her education and career goals. Following her graduation from Zeeland East High School, she plans to attend The King’s College in Manhattan where she will study politics, philosophy and economics with a planned minor in international relations. She would ultimately like to work in international relations. She would ultimately like to work

The YAC program was established in 1991 through a challenge grant from the Michigan Community Foundation Youth Project (MCFYP) funded by the W.K. Kellogg Foundation. The mission of the YAC is to empower young people, involve them in the community and teach them about philanthropy while serving as stewards through granting.

YAC members kicked off the year with a kayak trip on the Macatawa Greenway led by staff at the Outdoor Discovery Center. The YAC members’ most important responsibility each year is reviewing grant proposals and deciding together where to allocate the YAC’s available funding to create maximum positive impact for local youth. In addition, YAC members visited and volunteered at Kids Food Basket and Compassionate Heart Ministries. The YAC also awarded College Visit Mini-Grants to ensure low-income, first generation students in our community have the opportunity to experience first-hand different options to continue their education after high school.

The Community Foundation is extremely proud of our YAC members and the enthusiasm, dedication, and thoughtful consideration they bring to their work as youth grantmakers and community leaders!
Spotlight on Donor Advised Funds

The GMB Architecture + Engineering Advised Fund

“As a 48 year old company, giving has been a big piece of our culture, especially from the leadership perspective. It’s about connecting back to the community that’s given us so much,” said David Bolt, President of GMB Architecture + Engineering. Now with 100 employees, both the company and its level of giving continues to grow.

A number of years ago, the leadership team prioritized transparency and openness with their employees, especially around the ways GMB gives back to the community. “It’s about bridging generations and building community and employee culture,” noted David.

“As our company transitions from one generation to the next, carrying forward a legacy of giving is important, as is communicating the values of the previous generation to our future leaders. We want to inspire those that come next to follow in the footsteps and spirit of the company, and we can’t do that without transparency,” said David.

As a company with sixteen owners and financial stakeholders, the dollars that are given away belong to each of the owners. “When we talk about solidifying our future and ensuring the long term stability of our company, we include giving in that conversation. We asked ourselves, ‘What does sustainability look like for our legacy of giving?’ We had some really honest conversations, and knew that we needed to start a dedicated fund that would be there in the good times and the bad, to perpetually sustain our giving,” recalls David.

The GMB Architecture + Engineering Fund, a donor advised fund at the Community Foundation, was launched in 2016. “It was a unanimous decision. No one was forced to contribute, each one of us made the personal decision because we feel it’s the right thing to do,” said David.

“This fund gives us an anchor into the future. If there are hard times financially in our community, we’ll still have the ability to give. It’s often in the hard times that organizations experience the greatest levels of need. By saving now for the future, we’ll be able to help re-energize the economy when it’s needed the most,” said David.

GMB’s donor advised fund ensures that their legacy of giving is transferred from generation to generation. As the owners change through the decades, the future owners will control the fund’s advisement, passing down the responsibility to the next generation of leaders.

GMB has been intentional about connecting employees to the local nonprofits they support. “We’re looking at ways to pass on our corporate values to our employees and get them involved on a deeper level,” said David. Every six months, they bring in local organizations to present to the entire company, and employees spend the next six months doing group fundraisers for those organizations. They’ve also started allowing employees to pick from a selection of nonprofits annually to help choose where the company’s dollars are going.

One of the things they’re especially proud of being transparent about is their support for Vox United, a global clean water effort. “This was a way for us to give back on a global scale with global impact while also partnering with a local company to make it happen. As engineers and architects, clean water is certainly congruent with what we do. We’re bringing in utilities, infrastructure, and development, so this is a way to combine giving with our skills and talents,” said David.

“We chose the Community Foundation because our origins are here. We’re rooted here locally and so is the Foundation. We needed a reliable partner with both history and permanence. We have confidence that the Foundation will be here long into the future,” said David.
Fund Types: Donor Advised

A Donor Advised Fund offers the opportunity to create a low-cost, flexible method of charitable giving. With a Donor Advised Fund, donors make a contribution to the fund during the year that is most convenient for tax advantages for them. Each year, they recommend the nonprofit organizations in which they want to invest, and CFHZ staff do all the work in administering the grants for them. They may choose to give anonymously or in the name of their fund. Donors enjoy administrative convenience, cost savings and tax advantages by conducting their giving through this type of fund.

Donor Advised Funds also offer the option of allowing children to participate as advisors during the donor’s life or to become advisors after the donor’s death. Many people choose this option as a way to include the next generation in the family’s philanthropy, passing along the joy and values of charitable giving.

Anonymous Donor Advised Fund #2
David and Cathy Benedict Fund
BMD Fund
Irv and Irene Boersen Fund
David and Kimberly Bolt Family Fund
Boote Family Fund
Benjamin and Phyllis Bowmaster Family Fund
Bradford Company Fund
Brooks Family Community Fund
Jack Brown Community Fund
By Design Endowment Fund
Croucher-Dugan Family Fund
Richard and Margaret Darby Family Fund
Lee and Linda De Visser Fund
Joshua De Young Memorial Endowment Fund
Geenen DeKock Properties Fund
Barbara R. Den Herder Family Advised Fund
Matthew and Katherine Den Herder Community Fund
Den Herder Family Foundation
Holland Zeeland Dental Society Fund for Children’s Dental Health
Bret and Erin Docter Fund
Alan R. and Marcia J. Eggersma Fund
Kathy and Wayne Elhart Fund
Wayne Elhart Be NICE Memorial Fund
Elzinga & Volkers Construction Services Advised Fund
David and Sally Fararad Fund for Youth & Diversity
Judy Gaydos Advised Fund
Scott and Jadyn Geerlings Family Fund
Community Share - A GenXt Charitable Fund
GMB Architecture + Engineering Advised Fund
Bill and Sally Gruppen Family Advised Fund
Angela M. and Mark K. Harder Family Fund
Matthew and Jennifer Haworth Family Advised Fund
HEDCOR Community Fund for Economic Development
Don and Jodi Heeringa Family Fund
Helder Family Community Fund
IHS Fund
Jacqueline Hoover Charitable Fund For Women & Women’s Issues
Ken and Carol Hopp Advised Fund
Jerry and Dee Horne Family Fund
Howard Miller Company Advised Fund
HYP (Holland Young Professionals) Fund
ITB Packaging LLC - Gene McClain Advised Fund
ITB Packaging LLC - Julie Kortman Advised Fund
ITB Packaging LLC - Mark Kortman Advised Fund
ITB Packaging LLC - Mary McClain Advised Fund
Martha L. Janssen Donor Advised Fund
John and Sally Janssen Family Advised Fund
Howard Miller Company Advised Fund
Jane and Dave Johnson Fund
Barbara R. and Ryan Johnson Fund
Dennis and Janis Jones Family Fund
Doreen and Jim Jones Family Fund
Karen and Larry Mulder Advised Fund
Karen and Larry Mulder Donor Advised Fund #2
Scott and Mary Nykerk Family Fund
OakSpring Fund
OHU Fund
Doug and Nancy Padnos Family Community Fund
Esther R. Padnos Community Fund
Jeffrey and Margaret Padnos Family Community Fund
Robert and Carole Pavloski Charitable Fund
Timothy J. Penning Fund
Paul R. and Jane Ponsitz Family Fund
Richard and Barbara Poppe Fund
Ronald J. and Carol L. Prins Advised Fund
John and Ann Query Advised Fund
Keith Roelofs Advised Fund
David P. Roosien Classical Music Fund
Fred and Lynn Rutan Family Donor Advised Fund
Dr. Lawrence and Eloise Schmidt Family Community Fund
Shellenberger Family Fund
Steve and Lauri Sisson Family Fund
Smith Gas Liquids Company - Van Heck Family Advised Fund
Mary and David Spyker Family Fund
Starfish Fund
Sterken Family Fund
Marcia and Stanley Stynes Fund
Robert P. and Joan Swierenga Family Fund
Thomas and Merrill Jane Taylor Charitable Fund
Berwin and Alice Ten Harmsel Family Fund
Thompson Family Fund
Jean Van Daalen Advised Fund
Jean Van Daalen Community Fund
Jay and Adelle Van Daalen Fund
E. F. Van Dorp Family Advised Fund
Donald J. and Nell Van Dyke Family Fund
Vern and Betty Van Kley Family Fund
Vande Wege Family Fund
Vander Vliet Family Fund
John and Myna Vander Vliet Fund
William C. and Abigail Vanderbilt Fund
Donald and Mary Ann Van’t Hof Family Fund
Tony and Evelyn Wellen Community Fund
Waren K. and Marcia Westrate Fund
Roger and Wilma Winkels Donor Advised Fund
Women’s Literary Club of Holland Donor Advised Fund
Rusty and Jody Wood Community Fund
Zeeland Lumber and Supply Co. Advised Fund
zLINKS Fund

Number of Funds: 118 | 2016 Assets: $15.4 million | 2016 Grants: $2.25 million | 2016 Gifts: $3.25 million

Highlight indicates new funds for 2016

HELPING DONORS ACHIEVE THEIR CHARITABLE GOALS

28
The mission of Good Samaritan Ministries is to end poverty and homelessness through a healthy, engaged, and compassionate community. One of the ways they help meet their mission is through the Good Samaritan Ministries Fund, a nonprofit endowment fund that was founded at the Community Foundation in 2000. Good Samaritan Ministries is quickly approaching their 50th anniversary. “We want to ensure that the next fifty years are as productive and fruitful as the first fifty,” noted Executive Director Linda Jacobs.

Five years ago, the Good Samaritan Ministries board decided they needed to get serious about building their endowment for the future. The board president at the time, John Query, began strategic planning around launching an endowment campaign. “We’ve been very blessed with generous givers, but we needed to ensure a diverse stream of funding. With public funding often in jeopardy, it’s hard to plan ahead if you’re strictly relying on annual gifts and grant funding,” said Linda. “We’re able to use the annual unrestricted income from our endowment fund to respond to the changing needs of our organization and community."

The Faithworks Giving Group, their planned giving society, encourages individuals and couples to add Good Samaritan Ministries to their estate plans. The phrase “faithworks” is key to who the organization is. “We’re motivated by faith to take action. That’s what we’ve always been about; people of faith living their beliefs and values out loud and turning them into tangible acts of kindness,” explained Linda. John and Ann Query and Jack and Brenda VanderMeulen were the first board members to lead by example and make the Faithworks commitment.

One of the concepts Good Samaritan Ministries uses in promoting Faithworks is “a child called charity,” which is adding an additional “child” to your estate plan in the form of nonprofits you wish to support beyond your lifetime. “The Community Foundation first presented this idea in front of many of our long-time supporters at our Faithworks kick-off, and it resonated with them,” recalled Linda. “It’s a great way to share with your children how and why you’re including nonprofits in your estate plans, or to leave a legacy in the community if you don’t have children to pass resources on to.”

As part of their long-term strategic planning, the Good Samaritan Ministries board put in place a policy that all estate gifts received will be permanently endowed in the Good Samaritan Ministries Fund, unless a donor otherwise restricts the gift. This policy has enabled their endowment fund to increase tenfold in the past five years.

“It’s very hard as a small organization when you receive an estate gift to not think of all of the things you could use it for at the time it’s received. It takes discipline to save, live within your means, and to not rely on unexpected gifts to fund your day-to-day operating costs,” said Linda.

“Our board leadership has been very wise in looking at both the short-term and the long-term and how we can sustain our organization. Having a fund at the Community Foundation presents another layer of stability, credibility, and reliability for our donors. We’re a small organization and it wouldn’t make sense for us to manage our own endowment. Being able to rely on and leverage the expertise and strength of the Community Foundation is huge for us,” noted Linda.

“Our endowment fund enables us to do more long range planning and to weather unexpected funding changes that arise. It ensures sustainability while allowing us to be more flexible in how we achieve our mission.”
Fund Types: Nonprofit Endowment

Nonprofit Endowment Funds benefit a select nonprofit by providing ongoing support. If the fund is established by a donor, they specify how the endowed funds are to be used, and CFHZ provides ongoing stewardship and oversight to ensure the donor's intentions are fulfilled.

Nonprofit Endowment Funds can also be established by a nonprofit organization to benefit themselves. CFHZ handles investment management and administrative responsibilities related to the endowment allowing the organization's staff and volunteer hours to be concentrated on accomplishing their mission.

Number of Funds: 130  |  2016 Assets: $18.3 million  |  2016 Grants: $730,000  |  2016 Gifts: $780,000

American Red Cross of Ottawa County Endowment Fund
Lana Renee Antvelink Endowment Fund for Camp Sunshine
Autism Support of West Shore Endowment Fund
Bacino / Wehmeyer Fund
Barnabas Ministries Endowment Fund
Beal Family Young Life Camp Scholarship Fund
Benjamin's Hope Endowment Fund
Janet C. and Ruth B. Beukema Fund for Hospice
Black River Public School's Excellence in Education Fund
John G. Bowman Camp Sunshine Endowment Fund
Boy Scouts of America - Gerald R. Ford Council #266
Boys & Girls Club of Greater Holland Endowment Fund
Bridge Ministry Center of Zeeland Endowment Fund
Charles and Penney Buhler Fund for Holland Museum
Camp Geneva Endowment Fund
Camp Sunshine Endowment Fund
Center for Women in Transition Endowment Fund
Christ Memorial Church Reserve Fund
Classis of Holland of the Reformed Church in America Endowment Fund
Community Support Fund
Community Action House Endowment Fund
Betty D. Cook Endowment for Christ Memorial Church
Robert H. and Elaine K. Cooper Fund for Hospice
Corpus Christi Foundation Endowment Fund
Janet DeYoung Fund for Community Leadership
De Graaf Nature Center Endowment Fund
Destination Education - College Access Network Endowed Fund
Disability Network/Lakeshore Endowment Fund
Dretho Christian Reformed Church Christian Education Endowment Fund
Monon Dunn Homeless Prevention Fund
Wayne J. Elhart Memorial Fund for Project Clarity
Evergreen Endowment Fund
Evergreen In Home Care - Gertrude ten Hoor Memorial Fund
Evergreen Day Center Endowment Fund
Faith Reformed Church of Zeeland Fund
Family Hope Foundation Endowment Fund
Fellowship Reformed Church of Holland Reserve Fund
Forward in Faith Reserve Fund
Good Samaritan Ministries Endowment Fund
Campus Ministry @ GVSU Endowment Fund
Lakeshore Habitat for Humanity Endowment Fund
Harbor Humane Society Endowment Fund
Harvest Stand Ministries Endowment Fund
Holland Area Arts Council Endowment Fund
Holland Area Chamber of Commerce Foundation Reserve Fund
Holland Chorale Endowment Fund
Holland Christian Schools Endowment Fund
Holland Community Health Center Endowment Fund
Holland Deacons' Conference Endowment Fund
Holland Early College Sustainability Fund
Holland Friends of Art Endowment Fund
Holland Museum Conservation & Acquisition Endowment Fund
Holland Public Schools PTO Endowment Fund
Holland Public Schools Educational Foundation Endowment Fund
Holland Rescue Mission Endowment Fund
Holland Symphony Orchestra Endowment Fund
Holland Youth Leadership Development Fund for H4AC
Holland Youth Leadership Development Fund
Homelessness Prevention Endowment Fund
Hospice of Holland, Inc. Endowment Fund
Hudsonville Public Schools Education Foundation Endowment Fund
Eugene and Louise Huyser Fund
Dr. John H. and Mrs. Mary R. Kamps' Zeeland Bridge Ministry Center Youth Fund
Dr. L.H. Kamps/George & Dena Kamps Family Academic Award
George B. and Joyce E. Keen Fund
LaVerne and Dorothy Koning Fund for Holland Christian Schools
Calvin and Yvonne Langejans Fund for Holland Chorale
Life Services System Endowment Fund
Macatawa Bay Junior Association Endowment Fund
Maple Avenue Ministries Outreach Endowment Fund
MSU Bioeconomy Institute Funds (MSU BI)
Anonymous Fund #2 for MSU BI
Anonymous Fund #3 for MSU BI
Dan and Julie Bourbon Family Fund for MSU BI
Bradford Company Fund for MSU BI
Brenner Oil Company Fund for MSU BI
Brooks Family Fund for MSU BI
Lee and Linda De Visser Fund for MSU BI
Lee and Cheryl Dell Fund for MSU BI
Katherine S. Donnelly Fund for MSU BI
Frey Foundation Fund for MSU BI
Ron and Joan Griffith Fund for MSU BI
Haworth, Inc. Fund for MSU BI
HEDCOR Fund for MSU BI
Herman Miller Foundation Fund for MSU BI
Jim and Ginger Jurries Family Fund for MSU BI
Richard M. and Marcia M. Lievense Fund for MSU BI
John R. and Carolyn S. Marquis Family Fund for MSU BI
MSU Bioeconomy Institute Fund
Larry and Karen Mulder Fund for MSU BI
Mr. and Mrs. Richard W. Muzzy Fund for MSU BI
Louis Padnos Iron & Metal Company Fund for MSU BI
Slikkers Family Foundation Fund for MSU BI
ZFS/Meeuwsen Family Fund for MSU BI
OAISD Education Fund - Patrick A. Thompson Community Fund for M Tech Center
OAISD Education Fund - Patrick A. Thompson M Tech Center Endowment Fund
Oakland Christian Reformed Church Christian Education Reserve Fund
Oakland CRC Mission Endowment Reserve Fund
Ottawa County Farm Preservation Endowed Fund
Ottawa County Parks Nature Education Center Endowment Fund
Outdoor Discovery Center Macatawa Greenway Endowment Fund
Esther R. and Seymour K. Padnos Fund for Boys' and Girls' Scouts
Parkview Home Endowment Fund
Pillow Church Endowment Fund for Organ Maintenance
Fred and Shirley Porter Memorial Fund for League of Women Voters
Randy and Debbie Price Fund for Big Brothers and Big Sisters of the Lakeshore
Merle and Amola Prins Family Fund
Project Clarity Maintenance Fund
Resthaven - Resident Life Enrichment Reserve Fund
Resthaven Endowment Fund
Volunteer Center - Holland/George W. Romney
Herrick District Library - Lynn Rydell Memorial Endowment Fund
Saugatuck Harbor Natural Area (SHNA) Endowment Fund
Turning Pointe School of Dance Endowment Fund
Live United Forever Fund of Greater Ottawa County
United Way Endowment Fund
United Way's Alice C. Webb Endowment Fund
Unity #191 Masonic Lodge Endowment Fund
Van Grouw Family Fund for Education
Rob Welling Memorial Young Life Scholarship Fund
Windmill Island Maintenance Endowment Fund
Marie K. Woldring Fund for Harbor Humane Society
Dwight B. and Cynthia S. Yntema (Herrick Library) Fund
City of Zeeland Howard Miller Library Endowment Fund
Zeeland Christian Schools Endowment Fund
Zeeland Historical Society Endowment Fund
Zeeland Public Schools Education Foundation Legacy Fund
Zeeland Public Schools Literacy Advocates Endowment Fund

Highlight indicates new funds for 2016

32 HELPING DONORS ACHIEVE THEIR CHARITABLE GOALS
In 2016, Bill, Kevin, Jane, and Jon Olney established the Herbert F. and Mabel L. Olney Memorial Scholarship in honor of their late parents. The scholarship will be awarded annually to a graduating senior from Zeeland Public Schools, where three of the four Olney siblings graduated from. The scholarship is specific to those who plan to enroll in a nursing or law enforcement program in Michigan.

“Each of us was blessed with the opportunity to go to college and receive a higher education. We wanted to help assist future Zeeland graduates in furthering their education, while also honoring the legacy and passions of our parents,” said Kevin. “We were encouraged to go to college as our father did. Our mother didn’t have that opportunity, so she ensured that we did.”

Mabel loved being a nurse. She put her career on hiatus to focus on the family, but once all the kids were in school and home life was stable, she went right back to her work as a full-time nurse. Mabel cherished her job at Zeeland Hospital, and was one of the first volunteer nurses when Hospice of Holland was formed.

Herbert was proud of being a state policeman and of his time in the military. He was one of the early members of the Michigan State Police’s forensic division. “Both Mom and Dad put their heart and soul into their work,” said Kevin.

In addition to financial need, community service is a key aspect of the scholarship. “Where would we be if there weren’t people willing to serve our community? Nursing and law enforcement are 24/7 occupations that add so much value to the community,” said Bill. “I remember my mother volunteering a lot. In addition to helping with Hospice of Holland, she was always helping at school and baking things to take to people,” recalled Kevin. “Dad was a big giver too. He was always willing to give, even when his wallet was empty,” noted Bill.

Leadership is another criterion of the scholarship. “When we think about the roles our parents played in the community and in their nursing and law enforcement careers, leadership was a constant theme,” said Bill. “People might not think of police officers and nurses as leaders, but it’s an important quality in those fields. The officer is often the first on the scene, bringing calm to chaos. Nurses are similar, as initial contact is often with a nurse and doctors are reliant upon them.”

“We want this to be a long term scholarship. My wife Dawn and I have made a commitment to continue to fund the scholarship through our estate plans. We want to see this scholarship grow and to be an example to others in the community and encourage them,” said Kevin.

“My own kids received scholarships and it made a world of a difference,” said Bill. “We want to help young people be successful, and lessening the debt load of our local students is one way of doing that. It’s rewarding to be able to help someone in their educational journey. The candidates for the scholarship are incredibly deserving.”

One of the unique aspects of the Olney scholarship is that not only is it renewable for three years, but the award amount increases in its final year.

“The completion of the degree is important to us, and those last years in school are often the most expensive,” said Kevin. “We’re looking forward to learning how the recipients grow and progress in their fields. With this scholarship fund, we hope to inspire these young people to give similarly when they’re older and help others in need.”
Dr. Tai Afrik Memorial Scholarship Fund  
Ashbrenner-Spencer Music Scholarship  
Marnie Assink Art Scholarship Fund  
Batts Family Scholarship Fund  
J. Russel and Julia Brouws Scholarship Fund  
Roger and Louise Brinks Holland Christian Schools Scholarship Fund  
Roger and Louise Brinks Elementary Education Fund  
Brooks Family First Generation Scholarship Fund  
Careerline Tech Center Scholarship Fund  
Centennial Coatings Scholarship Fund  
Lillian Mulder Dalman Memorial Scholarship Fund for Resthaven Employees  
Jessie F. Dalman Scholarship Fund  
Thomas and Susan Den Herder Education Scholarship Fund  
Jack and Marlies DeVitt Scholarship Fund  
John C. DeVitt Scholarship Fund  
Lawrence F. and Barbara J. Dickman Scholarship Fund  
Anne E. Dirkse Memorial Nursing Scholarship Fund  
WL Dream Fund  
Martin J. Dykstra Memorial Scholarship Fund  
Eagle Scout Community Service Award Fund  
Justin (Jup) Elhart Memorial Scholarship Fund  
Pamela Elhart Memorial / Zeeland Rotary Scholarship Fund  
Charles C. Ferrell Memorial Scholarship Fund  
Fifth Third Bank Minority Scholarship Fund  
Franz Family Scholarship Fund  
Freedom Village Residents Endowed Scholarship Fund  
Freedom Village Residents Non-Endowed Scholarship Fund  
C. Norman Fry Scholarship Fund  
Cathy Geerlings Indomitable Spirit Scholarship Fund  
Ian Guan Memorial Scholarship Fund  
Haworth Scholarship Fund  
Holland Doctors of Audiology Scholarship Fund  
Holland Friends of Art Scholarship Fund  
John T. and Esther M. Hoogland Educational Scholarship Program  
Tracy Houting Scholarship Fund  
IFR, Inc. Employee Scholarship Fund  
Karr B. and David E. Jaspere Scholarship Fund  
Kaminski Family Scholarship Fund  
Angie Kammeraad Nursing Scholarship Fund  
Dr. J.J. Kamps/Louis Roberts Speech Awards Endowment Trust  
Franklin D. Kraai Scholarship Fund  
Gene Kraai Memorial Scholarship Fund  
Charles and Beatrice Kulier Scholarship Fund  
Marcia K. and Arlyn J. Lanting Family Scholarship Fund  
Latin Americans United for Progress Dream Scholarship  
Jack and Thelma Leenhouts Scholarship Fund  
Angie Van Hoven Nursing Scholarship Fund  
Herbert F. and Mabel L. Olney Nursing Scholarship Fund  
Ruth Westerman Oren Nursing Scholarship Fund  
Jayne Britt Parish Nurse Educational Fund  
Grace Piersma Memorial Scholarship Fund  
Ploeg-Fynnewever Nursing Scholarship Fund  
Holland/Zeeland Promise Scholarship  
Ann L. Query Scholarship Fund  
Dick Ruch Music Scholarship  
Alice O. Rydell Interior Design Scholarship  
Slotman Family Scholarship Fund  
Tai Anne Smith Memorial Scholarship Fund  
Bob and Brenda Soeters Family Scholarship Fund  
Shelley Speet-Mills Scholarship Fund  
Wayne A. Streur Family Scholarship Fund  
Mike Torrey Swimming Scholarship  
University of Michigan Club of Holland Scholarship Fund  
Benjamin H. Van Andel Promise of Excellence Award  
Donald J. and Lileeth Brouwer Van Ark Scholarship Fund  
Jack W. and Michael W. Van Dyke Memorial Scholarship Fund  
Angie Van Hoven Nursing Scholarship Fund  
Margaret Van Vuren Music Scholarship Fund  
Ted Vanden Bosch Scholarship Fund for Children of Firefighters, Police Officers and Rescue Personnel  
Patricia Winchester Vanderbilt Scholarship Fund  
Vant Hof Scholarship Fund  
Wagner Catholic Scholarship Fund  
Catherine Bosch Wasson Family Scholarship Fund  
Peter and Huberdina Wellar Scholarship Fund  
West Michigan Dental Scholarship Fund  
West Ottawa High School Class of 1999 Scholarship Fund  
Willis and Ella Weymon African American Scholarship Fund  
David Wiersma Memorial Scholarship Fund  
Shawn D. Wiersma Memorial Scholarship Fund  
Mark F. Wina Memorial Soccer Scholarship Fund  
Rogers and Wilma Winkels Hope College Scholarship Fund  
Ted and Yuki Yamaoka Scholarship Fund  
Zeeland Area Seminary Scholarship  
Zeeland Rotary - Don Morgan Memorial Scholarship Fund  
Agnes Zuerink-Norman Nursing Scholarship Fund  

**Fund Types: Scholarships**

Scholarship Funds are established to honor loved ones, inspire young people and to invest in the community’s future. Higher education has long been seen as one of the surest paths to increased opportunity. Unfortunately, many people who could benefit the most from a college education are the least able to afford it.

In setting up a Scholarship Fund, not only do donors show local students they believe in them, but they also create a lasting legacy in their name or the name of a loved one.

<table>
<thead>
<tr>
<th>Number of Funds: 90</th>
<th>2016 Assets: $6.35 million</th>
<th>2016 Gifts: $965,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Amount of 2016 Scholarship Dollars Given: $490,000</td>
<td>Total Number of 2016 Scholarship Awards: 245</td>
<td></td>
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</tbody>
</table>
## Balance Sheet

**December 31, 2016**

<table>
<thead>
<tr>
<th>ASSETS</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$2,604,224</td>
<td></td>
</tr>
<tr>
<td>Investments</td>
<td>$56,502,945</td>
<td></td>
</tr>
<tr>
<td>Loans and notes receivable - Program Related Investments, net</td>
<td>$55,238</td>
<td></td>
</tr>
<tr>
<td>Pledges receivable</td>
<td>$1,022,870</td>
<td></td>
</tr>
<tr>
<td>Cash surrender value of life insurance</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Property and equipment</td>
<td>$865,188</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$61,050,465</strong></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and other</td>
<td>$32,973</td>
<td></td>
</tr>
<tr>
<td>Grants payable</td>
<td>$868,792</td>
<td></td>
</tr>
<tr>
<td>Split-interest agreements payable</td>
<td>$34,207</td>
<td></td>
</tr>
<tr>
<td>Funds held as agency endowments - Founding funds</td>
<td>$4,962,927</td>
<td></td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>$5,898,899</strong></td>
<td></td>
</tr>
<tr>
<td>Net Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>$53,534,489</td>
<td></td>
</tr>
<tr>
<td>Temporarily restricted net assets</td>
<td>$1,617,077</td>
<td></td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td><strong>$55,151,566</strong></td>
<td></td>
</tr>
</tbody>
</table>

| **TOTAL LIABILITIES AND NET ASSETS** | **$61,050,465** | |

## Statement of Activities and Changes in Net Assets

**December 31, 2016**

### REVENUE, GAINS, AND OTHER SUPPORT

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$6,403,697</td>
<td></td>
</tr>
<tr>
<td>In-kind donations and services</td>
<td>$14,575</td>
<td></td>
</tr>
<tr>
<td>Investment income</td>
<td>$569,679</td>
<td></td>
</tr>
<tr>
<td>Change in value of split-interest agreements</td>
<td>$(20,992)</td>
<td></td>
</tr>
<tr>
<td>Net realized and unrealized gains and losses on investments</td>
<td>$2,706,994</td>
<td></td>
</tr>
<tr>
<td>Special event and other revenue</td>
<td>$159,717</td>
<td></td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL REVENUE, GAINS, AND OTHER SUPPORT</strong></td>
<td><strong>$9,833,670</strong></td>
<td></td>
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</table>

### EXPENSES

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Program:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants</td>
<td>$4,472,527</td>
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</tr>
<tr>
<td>Program services</td>
<td>$223,742</td>
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</tr>
<tr>
<td>Fund related program services</td>
<td>$331,820</td>
<td></td>
</tr>
<tr>
<td>Management and general</td>
<td>$360,264</td>
<td></td>
</tr>
<tr>
<td>Fundraising</td>
<td>$229,276</td>
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</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>$5,617,629</strong></td>
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</table>

### Increase (Decrease) in Net Assets

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Assets - Beginning of Year</td>
<td>$50,935,525</td>
</tr>
<tr>
<td><strong>Increase (Decrease) in Net Assets</strong></td>
<td><strong>$4,216,041</strong></td>
</tr>
<tr>
<td>Net Assets - End of Year</td>
<td><strong>$55,151,566</strong></td>
</tr>
</tbody>
</table>
Members of the Board of Trustees bring important and diverse perspectives from across the Holland/Zeeland community. Their visionary leadership and dedication on board committees is invaluable to the work and success of the Foundation.
MEMORIALS

These individuals have acknowledged or recognized these gifts through gifts to the Community Foundation of Holland/Zeeland Area.

MEMORIALS & TRIBUTES

These gifts were made to honor the lives of these individuals in 2016.

TRIBUTES

These gifts to CFHZ are a heartfelt way to remember a friend or loved one while at the same time, making a positive impact on the community. Gifts include individuals, local businesses and organizations who believe in the future of their community.

Contributions given to acknowledge individual achievements, to honor special occasions or to express gratitude for service to the community are referred to as tributes. These gifts have been honored this past year through gifts made in their name.
2016 Donors

Donors

2016
DeKock Family Foundation
Mr. and Mrs. Douglas DeKock
Mr. and Mrs. Kenneth DeJonge
Mr. and Mrs. Larry J. DeHaan
Jim and Nancy DeBoer
Richard and Barbara Deaney
Henry and Cathy Deane
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Mr. and Mrs. Michael Dalman
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Estate of Betty Cook
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Chelsea Dreyer
Mr. and Mrs. Gary Dozeman
Glenn and Penny Dora
Don’s Flowers & Gifts, Inc.
Judith Donnelly
John and Banba Donnelly
Mr. and Mrs. James Donkersloot
Thomas Doman
Mr. and Mrs. William Dobberteen
Mr. David Dirkse
Doug and Bev Dileski
Phillip Diemer
Ms. Kresta L. DeZwaan
Marvin and Jerene DeWitt Foundation
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Mr. and Mrs. Mike DeWaard
Joe and Crystal DeVette
Susan Deutsch
Ross and Sharon Detwiler
Cynthia Dephouse
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DeNooyer Chevrolet
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Mr. and Mrs. Robert P. Ford
Dale and Karen Flowerday
Bob and Marilou Flory
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Mr. Kenneth R. Filipiak
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Mr. and Mrs. Monte Ferguson
Bud and Barb Ferguson
Mr. and Mrs. Alexander J. Fergus
Ms. Tammy Rae Feldman
Gus and Barbara Feenstra
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Mr. Gregory J. Essenburg
Mr. Andrew C. Eshbaugh
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Stu and Vicky Eppinga
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Rm. K. Garza
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Mr. and Mrs. Mark A. Geerlings
Mr. and Mrs. Kurtis L. Geerlings
Mr. Joel Geerlings
Mr. and Mrs. Paul Geerlings II
Mr. and Mrs. Mark A. Geerlings
Mr. and Mrs. Scott Geering
Mr. Steve Geiring
Jeff and Sue Gehlert
Fred and Gary Geier
GWC Foundation
Tom Gehlert
Daniel and Mary George
Mark and Travis George
Dr. and Mrs. Timothy G. Georgopoulos
Bradley Hayinga
Mr. and Mrs. Timothy J. Hochwalt
Hillcrest Church
Mr. and Mrs. Kenneth A. Homer
Mr. and Mrs. Kenneth A. Homer Sr.
Mr. and Mrs. Richard A. Horvitz
Mr. Robert L. Housing Jr.
Mr. and Mrs. Howard Hubert
Sam and Anne Louise Howel
Mr. and Mrs. Richard Kraker
Mr. and Mrs. Henry Kuyper
Mr. and Mrs. Kenneth DeHaan
Mr. and Mrs. David H. DeBoer
Mr. and Mrs. Doug Dyre
Mr. and Mrs. David Driskill
Lakewood Construction
Lakeshore Cleaning Company
Mr. Ryan D. Laarman
Ms. Bridgette Kunkel
Alexander Kulwalka
Evan and Brooke Kulwic
Ms. Bridgekte Kunkel
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At Fifth Third Bank, we support the Community Foundation and all the hard work they do to improve the strength of our community. As a legacy member of the lakeshore community, Fifth Third is working hard to build a better kind of bank for you. That’s banking – a Fifth Third better.